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Florida Department of State  
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To:  
Division of Corporations  
Fax Number : (850) 205-0381

From:  
Account Name : CORPORATE CREATIONS INTERNATIONAL INC.  
Account Number : 110432003053  
Phone : (305) 672-0686  
Fax Number : (305) 672-9110

EFFECTIVE DATE  
08-27-04

FLORIDA PROFIT CORPORATION OR P.A.

Balharbour Union Corporation

Certificate of Status	1
Certified Copy	0
Page Count	04
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## ARTICLES OF INCORPORATION

### Article I. Name

The name of this Florida corporation is:  
Balharbour Union Corporation

### Article II. Address

The Corporation's mailing address is:  
Balharbour Union Corporation  
801 Brickell Avenue, Suite 1580  
Miami FL 33131

### Article III. Registered Agent

The name and address of the Corporation's registered agent is:  
NS Corporate Services Inc.  
801 Brickell Avenue, Suite 1580  
Miami FL 33131

### Article IV. Board of Directors

The name of each member of the Corporation's Board of Directors is:  
Simon Masri

The affairs of the Corporation shall be managed by a Board of Directors consisting of no less than one director. The number of directors may be increased or decreased from time to time in accordance with the Bylaws of the Corporation. The election of directors shall be done in accordance with the Bylaws. The directors shall be protected from personal liability to the fullest extent permitted by applicable law.

Nelson Slosbergas | FL Bar Member 378887  
Nelson Slosbergas, P.A.  
801 Brickell Avenue, Suite 1580  
Miami FL 33131  
305-374-0030

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Article V. Capital Stock

The Corporation shall have the authority to issue 250 shares of common stock, par value \$.01 per share. In addition, the Corporation shall have the authority to issue 4,750 shares of nonvoting common stock, par value \$.01 per share.

Article VI. Incorporator

The name and address of the incorporator is:

Nelson Slosbergas  
801 Brickell Avenue, Suite 1580  
Miami FL 33131

Article VII. Corporate Existence

These Articles of Incorporation shall become effective and the corporate existence will begin on August 27, 2004.

The undersigned incorporator executed these Articles of Incorporation on August 27, 2004.

  
\_\_\_\_\_  
NELSON SLOSBERGAS  
by T. Baez as attorney-in-fact

Nelson Slosbergas | FL Bar Member 378887  
Nelson Slosbergas, P.A.  
801 Brickell Avenue, Suite 1580  
Miami FL 33131  
305-374-0030

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**CERTIFICATE OF DESIGNATION  
REGISTERED AGENT/OFFICE**

**CORPORATION:**

Balharbour Union Corporation

**REGISTERED AGENT/OFFICE:**

NS Corporate Services Inc.  
801 Brickell Avenue, Suite 1580  
Miami FL 33131

I agree to act as registered agent to accept service of process for the corporation named above at the place designated in this Certificate. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

  
\_\_\_\_\_  
NS CORPORATE SERVICES INC.  
by T. Baez as attorney-in-fact

Date: August 27, 2004

Nelson Slosbergas | FL Bar Member 378887  
Nelson Slosbergas, P.A.  
801 Brickell Avenue, Suite 1580  
Miami FL 33131  
305-374-0030

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