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SECRETARY OF STATE

CHARMAINE A. MORRISON BLACK 18108 EMERALD BAY STREET TAMPA, FLORIDA 33647-3315

November 4, 2003

Florida Department of State Division of Corporations P.O. Box 6327 Tallahassee, Florida 32314

Re: Articles of Incorporation of C. C. Black Enterprises, Inc.

Dear Sir/Madam:

Please accept the enclosed Articles of Incorporation for C. C. BLACK ENTERPRISES, INC. and check, in the amount of \$87.50, to cover the applicable filing, designation of Registered Agent, Certified Copy, and Certificate of Status fees.

Please note the delayed effective date for corporate existence is January 1, 2004 at 12:00 noon.

All correspondence concerning this filing should be sent to:

Charmaine A. Morrison Black 18108 Emerald Bay Street Tampa, Florida 33647-3315

Thank you.

Sincerely,

Charmaine A. Morrison Black

Encl.



ARTICLES OF INCORPORATION

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C. C. BLACK ENTERPRISES, INC.

SECRETARY OF STATE FALLAHASSEE FLORIDA

Pursuant to Florida Business Corporation Act, Chapter 607, the undersigned incorporator, for the purpose of forming a Profit Corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the Corporation shall be:

C. C. BLACK ENTERPRISES, INC.

Article II

The principal place of business and mailing address of C. C. BLACK ENTERPRISES, INC. is:

18108 Emerald Bay Street Tampa, Florida 33647-3315

Article III (PURPOSE & NATURE OF BUSINESS)

C. C. BLACK ENTERPRISES, INC. is organized for the purpose of transacting any and all lawful business or activity for which corporations may be formed under the laws of the State of Florida and to do any and all other things, which are necessary, desirable, or incidental to the foregoing purpose.

Article IV

C. C. BLACK ENTERPRISES, INC. is authorized to issue one class of stock, that being Five Thousand (5000) shares of no par value, common stock, with identical rights and privileges, the transfer of which is restricted according to the bylaws of the corporation.

Article V (TERM OF EXISTENCE)

C. C. BLACK ENTERPRISES, INC. shall have perpetual existence.

Article VI (BOARD OF DIRECTORS)

C. C. BLACK ENTERPRISES, INC. shall have two (2) directors initially. The number of directors may be either increased or decreased from time to time, but shall never be less than one (1). The names, addresses, and specific titles of the initial Board of Directors of C. C. BLACK ENTERPRISES, INC. are:

Conrad A. Black, Sr., Chairperson of the Board 18108 Emerald Bay Street Tampa, Florida 33647-3315

Charmaine A. Morrison Black, Vice-Chairperson of the Board 18108 Emerald Bay Street Tampa, Florida 33647-3315

Article VII (LIABILITY OF DIRECTORS)

No director of C. C. BLACK ENTERPRISES, INC. shall be held personally liable to the corporation or its shareholders for monetary damages due to a breach of fiduciary duty, unless the breach is a result of self-dealing, intentional misconduct, or illegal actions.

Article VIII (AMENDMENT)

These Articles of Incorporation may be amended at any time and in any manner provided by law.

Article IX (DELAYED EFFECTIVE DATE & TIME)

The effective date and time of the filing of these Articles of Incorporation shall be January 1, 2004, at 12:00 P.M.

Article X (REGISTERED AGENT & OFFICE)

The name and Florida Street address of the initial registered agent of C. C. BLACK ENTERPRISES, INC. is:

Conrad A. Black, Sr. 18108 Emerald Bay Street Tampa, Florida 33647-3315

Having been named as registered agent to accept service of process for C. C. BLACK ENTERPRISES, INC. at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Conrad A. Black, Sr. REGISTERED AGENT

DATED: November 4, 2003

Article XI (NAME & ADDRESS OF INCORPORATOR)

The name and address of the incorporator of C. C. BLACK ENTERPRISES, INC. is:

Charmaine A. Morrison Black 18108 Emerald Bay Street Tampa, Florida 33647-3315

WITNESS ### HEREOF, the undersigned subscriber has executed these Articles of Incorporation this 4th day of November 2003.

Charmaine A. Morrison Black INCORPORATOR