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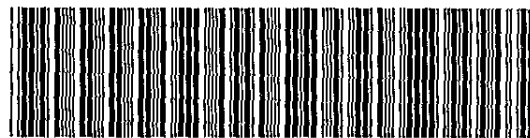
(Business Entity Name)

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10/21/03--01125--004 \*\*78.75

FILED  
03 OCT 21 AM 11:00  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

10-27-03  
[Signature]

**STEVEN A. WAGNER, P.A.**

ATTORNEY AT LAW  
JEFFERSON PILOT FINANCIAL CENTER  
3275 WEST HILLSBORO BOULEVARD, SUITE 205  
DEERFIELD BEACH, FLORIDA 33442

STEVEN A. WAGNER  
MEMBER, FLORIDA AND  
DISTRICT OF COLUMBIA  
October 16, 2003

TELEPHONE: (954) 764-7160  
FACSIMILE: (954) 418-0155

Department of State  
Division of Corporations  
P.O. Box 6327  
Tallahassee, Florida 32314

**RE: Association Recovery Services, Inc.**

ATTENTION: New Filing Department


To Whom It May Concern:

Enclosed please find the original and one (1) copy of the Articles of Incorporation, including acceptance of registered agent, of the above proposed Florida Profit Corporation and a check in the amount of \$78.75, reflecting payment of the Filing Fee, R.A. Designation and one (1) Certified Copy of the Articles. **Please return said certified copy and all accompanying documents to my attention at the following address:**

**STEVEN A. WAGNER, P.A.**  
**3275 West Hillsboro Boulevard, Suite 205**  
**Deerfield Beach, Florida 33442**

Should any additional information be required, please do not hesitate to contact me at the above listed address. Thank you for your prompt attention to this matter.

Very truly yours,

  
STEVEN A. WAGNER, ESQ.

SAW:is

Enc.

**ARTICLES OF INCORPORATION**  
**OF**  
**ASSOCIATION RECOVERY SERVICES, INC.**

FILED  
03 OCT 21 AM 11:00  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

In compliance with the requirements of F.S. Chapter 607, the undersigned does hereby act as an incorporator in adopting and filing the following Articles of Incorporation for the purpose of organizing a business corporation.

**ARTICLE I - CORPORATE NAME**

The name of this corporation is Association Recovery Services, Inc.

**ARTICLE II - PRINCIPAL OFFICE**

The principal place of business and mailing address of this corporation is: 6801 EAST CYPRESS HEAD, PARKLAND, FLORIDA 33067.

**ARTICLE III - DURATION**

The term of existence of this corporation is perpetual.

**ARTICLE IV - PURPOSE**

This purpose of this corporation is to engage in the transaction of any and all business permitted under the laws of the United States, the State of Florida or any other state, country, territory or nation.

**ARTICLE V - CAPITAL STOCK**

The maximum number of shares of Capital Stock this Corporation is authorized to issue is ONE HUNDRED (100), all of which shall be Common Shares, and shall have a par value of one dollar (\$1.00) per share. All Common Shares shall be identical with each other in every respect and the holders thereof shall be entitled to one vote for each share on all matters on which shareholders have the right to vote.

**ARTICLE VI - INCORPORATOR**

The name and address of the incorporator of these articles of incorporation is:

**NAME**  
PAUL MANDEL

**ADDRESS**  
6801 EAST CYPRESS HEAD  
PARKLAND, FLORIDA 33067.

**ARTICLE VII - INITIAL BOARD OF DIRECTORS**

The initial Board of Directors shall consist of Two (2) members to hold office until the first annual meeting of stockholders, or until his/her earlier resignation, removal from office or death, and his/her successor shall have been duly elected. The number of Directors may be either increased or decreased, from time to time, in accordance with the By-Laws of the Corporation. The name and address of the initial Director of the Corporation is:

<u>NAME</u>	<u>ADDRESS</u>
PAUL MANDEL	6801 EAST CYPRESS HEAD PARKLAND, FLORIDA 33067.
HELENE MANDEL	21303 N.E. 38 <sup>TH</sup> AVENUE AVENTURA, FLORIDA 33180

**ARTICLE IX - PRE-EMPTIVE RIGHTS**

Every shareholder of the Corporation shall, upon the sale for cash of any new stock of this corporation, have the right to purchase his/her pro-rata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is generally offered.

**ARTICLE X - INDEMNIFICATION**

The Corporation shall indemnify and hold harmless any Officer or Director, or any former Officer or Director, to the full extent permitted by law.

**ARTICLE XI - AMENDMENT**

This Corporation reserves the right to amend or repeal any provision contained within these Articles of Incorporation or any amendments hereto, and any rights conferred upon the shareholders of this Corporation is subject to this reservation.

**ARTICLE XII - REGISTERED OFFICE AND REGISTERED AGENT**

The name and address of the initial registered agent is:

<u>NAME</u>	<u>ADDRESS</u>
PAUL MANDEL	6801 EAST CYPRESS HEAD PARKLAND, FLORIDA 33067.

IN WITNESS WHEREOF, the undersigned incorporator of this Corporation has executed these articles of incorporation this \_\_\_\_ day of October, 2003.

FILED

03 OCT 21 AM 11:00

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

By: [Signature]  
PAUL MANDEL, Incorporator

STATE OF FLORIDA )  
COUNTY OF BROWARD )

BEFORE ME, a notary public authorized to take acknowledgments in the State and County set forth above, personally appeared PAUL MANDEL who has produced a \_\_\_\_\_ as identification and who did not take an oath.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal in the State and County aforesaid, this 16<sup>th</sup> day of October, 2003.

(SEAL)

[Signature]  
NOTARY PUBLIC Signature  
State of Florida

My commission expires:  
Commission Number:

\_\_\_\_\_  
Name typed or printed



Suzanne Shanahan  
MY COMMISSION # DD222455 EXPIRES  
July 25, 2007  
BONDED THRU TROY FAIN INSURANCE, INC

**CERTIFICATE OF ACCEPTANCE OF REGISTERED AGENT OF:  
ASSOCIATION RECOVERY SERVICES, INC.  
AS DESIGNATED IN ARTICLES OF INCORPORATION**

Having been named as Registered Agent to accept service of process for the above stated corporation, at the place designated in the Articles of Incorporation, I am familiar with and agree to act in that capacity, and I further agree to comply with the provisions of all statutes relative to the proper performance of my duties.

[Signature]  
PAUL MANDEL, Registered Agent