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To: Division of Corporations
Fax Number : (850) 205-0381

From: Account Name : JORGE L. GURIAN P.A.
Account Number : 120010000123
Phone : (305) 279-4101
Fax Number : (305) 279-1489

DEPARTMENT OF STATE
TALLAHASSEE FLORIDA

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FLORIDA PROFIT CORPORATION OR P.A.

VAM REAL ESTATE, INC.

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TALLAHASSEE FLORIDA

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**ARTICLES OF INCORPORATION OF
VAM REAL ESTATE, INC.**

Pursuant to Chapter 607 of the Florida Business Corporation Act, for the purpose of forming a corporation, the undersigned incorporator hereby adopts the following Articles of Incorporation.

ARTICLE I

The name of the corporation shall be: **VAM REAL ESTATE, INC.**

ARTICLE II

The mailing address and principal place of business of this corporation shall be: 2100 Ponce De Leon Boulevard, Suite 600, Coral Gables, FL 33134

ARTICLE III

The corporation is authorized to issue one class of stock, that being 100,000 shares of Voting Common Stock with \$1 par value. The transfer of these shares will be governed by the bylaws of the corporation.

ARTICLE IV

The name and address of the corporation's initial registered agent is:

Jorge Gurian
2100 Ponce De Leon Boulevard, Suite 600
Coral Gables, Florida 33134

ARTICLE V

The corporation will be authorized to undertake any legal and valid business purpose as recognized under the laws of the State of Florida.

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ARTICLE VI

The name and street address of the incorporator of these Articles of Incorporation is:

Jorge Gurian
2100 Ponce De Leon Boulevard, Suite 600
Coral Gables, FL 33134

ARTICLE VII

The names and addresses of the initial directors of the corporation are as follows:

Maricel Garrido, Maricel Blum, and Vivian Blum
2100 Ponce De Leon Boulevard, Suite 600
Coral Gables, FL 33134

ARTICLE VIII

The names and addresses of the initial officers of the corporation are as follows:

Maricel Garrido	Maricel Blum	Vivian Blum
President	Secretary	Vice President
2100 Ponce De Leon Blvd Suite 600 Coral Gables, FL 33134	2100 Ponce De Leon Blvd. Suite 600 Coral Gables, FL 33134	2100 Ponce De Leon Blvd. Suite 600 Coral Gables, FL 33134

ARTICLE IX

No Director shall be held liable to the corporation or its shareholders for its monetary damages due to a breach of fiduciary duty, unless the breach is a result of intentional misconduct, self dealing or illegal actions.

That the undersigned incorporator hereby declares, under penalty of perjury, that the statements made in the foregoing Articles of Incorporation are true, and that the incorporator is at least eighteen years of age.

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The undersigned incorporator, Jorge Gurian, has executed these Articles of Incorporation on this 12th day of August, 2003.



JORGE GURIAN
INCORPORATOR

**CERTIFICATE OF DESIGNATION OF
REGISTERED AGENT/REGISTERED OFFICE**

PURSUANT TO THE PROVISIONS OF SECTION 607.501, FLORIDA STATUTES, THE UNDERSIGNED CORPORATION, ORGANIZED UNDER THE LAWS OF THE STATE OF FLORIDA, SUBMITS THE FOLLOWING STATEMENT TO DESIGNATE A REGISTERED OFFICE AND A REGISTERED AGENT IN THE STATE OF FLORIDA.

1. The name of the corporation is: VAM REAL ESTATE, INC.
2. The name and the Florida direct address of the initial registered agent are:

Jorge Gurian
2100 Ponce De Leon Boulevard, Suite 600
Coral Gables, Florida 33134

Having been named as registered agent and to accept service of process for VAM REAL ESTATE, INC. at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.



JORGE GURIAN

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