

# P02000120235

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To:  
Division of Corporations  
Fax Number : (850)205-0381

From:  
Account Name : CORPORATE CREATIONS INTERNATIONAL INC.  
Account Number : 110432003053  
Phone : (305) 672-8686  
Fax Number : (305) 672-9110

EFFECTIVE DATE  
11-8-02

## FLORIDA PROFIT CORPORATION OR P.A.

B & L Management Group Corp.

Certificate of Status	1
Certified Copy	0
Page Count	04
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## ARTICLES OF INCORPORATION

### Article I. Name

The name of this Florida corporation is:  
B & L Management Group Corp.

### Article II. Address

The Corporation's mailing address is:  
B & L Management Group Corp.  
1320 South Dixie Highway  
Suite 280  
Coral Gables FL 33146

### Article III. Registered Agent

The name and address of the Corporation's registered agent is:  
Raul J. Sanchez De Varona  
1320 South Dixie Highway  
Suite 280  
Coral Gables FL 33146

### Article IV. Board of Directors

The name of each member of the Corporation's Board of Directors is:  
Miguel Angel Barbagallo

The affairs of the Corporation shall be managed by a Board of Directors consisting of no less than one director. The number of directors may be increased or decreased from time to time in accordance with the Bylaws of the Corporation. The election of directors shall be done in accordance with the Bylaws. The directors shall be protected from personal liability to the fullest extent permitted by applicable law.

Raul J. Sanchez De Varona | FL Bar Member 0844731  
Raul J. Sanchez De Varona, P.A.  
1320 South Dixie Highway  
Suite 280  
Coral Gables FL 33146  
305-667-7733

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Article V. Capital Stock

The Corporation shall have the authority to issue 1,000 shares of common stock, par value zero per share.

Article VI. Incorporator

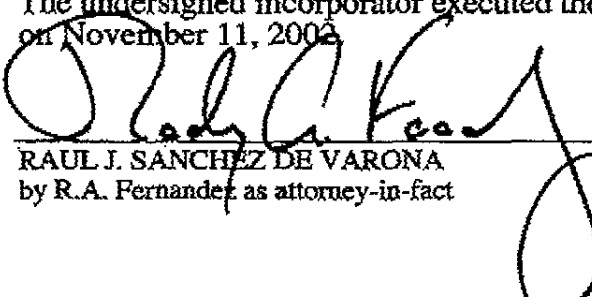
The name and address of the incorporator is:

Raul J. Sanchez De Varona  
Raul J. Sanchez De Varona, P.A.  
1320 South Dixie Highway  
Suite 280  
Coral Gables FL 33146

Article VII. Corporate Existence

These Articles of Incorporation shall become effective and the corporate existence will begin on November 8, 2002.

The undersigned incorporator executed these Articles of Incorporation on November 11, 2002.

  
\_\_\_\_\_  
RAUL J. SANCHEZ DE VARONA  
by R.A. Fernandez as attorney-in-fact

Raul J. Sanchez De Varona | FL Bar Member 0844731  
Raul J. Sanchez De Varona, P.A.  
1320 South Dixie Highway  
Suite 280  
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305-667-7733

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**CERTIFICATE OF DESIGNATION  
REGISTERED AGENT/OFFICE**

**CORPORATION:**

**B & L Management Group Corp.**

**REGISTERED AGENT/OFFICE:**

**Raul J. Sanchez De Varona  
1320 South Dixie Highway  
Suite 280  
Coral Gables FL 33146**

I agree to act as registered agent to accept service of process for the corporation named above at the place designated in this Certificate. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

  
RAUL J. SANCHEZ DE VARONA  
by R.A. Fernandez as attorney-in-fact

Date: November 11, 2002

Raul J. Sanchez De Varona | FL Bar Member 0844731  
Raul J. Sanchez De Varona, P.A.  
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