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To: Division of Corporations  
Fax Number : (850)205-0381

From: Account Name : FAS-T CORP. AGENTS, INC.  
Account Number : 071001002335  
Phone : (305)599-0839  
Fax Number : (305)716-0346

01 DEC 13 PM 12: 58  
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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

FLORIDA PROFIT CORPORATION OR P.A.

SOUTHERN GLADES CORPORATION

Certificate of Status	0
Certified Copy	1
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G. BULLOCK DEC 13 2001

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**ARTICLES OF INCORPORATION  
OF  
SOUTHERN GLADES CORPORATION**

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**Article I**  
**Name**

The name of this corporation is: SOUTHERN GLADES CORPORATION

**Article II**  
**Principal Office Address**

The mailing address of the Corporation is:  
1359 WASHINGTON AVENUE  
MIAMI BEACH, FLORIDA 33139

**Article III**  
**Capitol Stock**

This corporation shall have the authority to issue 300 shares of common stock with a par value of \$1.00 per share.

**Article IV**  
**Pre-Emptive Rights**

Every shareholder, upon the sale of any unissued stock of this corporation for cash, assets or other consideration, shall have the right to purchase his pro rata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

**Article V**  
**Initial Registered Office and Agent**

The name and address of the registered agent of the Corporation is:  
DIPAK KANTI MALLIK  
1359 WASHINGTON AVENUE  
MIAMI BEACH, FLORIDA 33139

**Article VI**  
**Incorporator**

The name and address of the incorporator is:

KEVIN C. GUANAGA, ESQ.  
ATTORNEY AT LAW  
P.O. BOX 160665  
MIAMI, FLORIDA 33116-0665

**Article VII**  
**Initial Board of Directors**

The name and address of the initial director of this corporation is:

DIPAK KANTI MALLIK  
1359 WASHINGTON AVENUE  
MIAMI BEACH, FLORIDA 33139

The affairs of the Corporation shall be managed by a Board of Directors consisting of no less than one director. The number of directors may be increased or decreased from time to time in accordance with the Bylaws of the Corporation. The election of directors shall be done in accordance with the Bylaws. The directors shall be protected from personal liability to the fullest extent permitted by applicable law.

**Article VIII**  
**Indemnification**

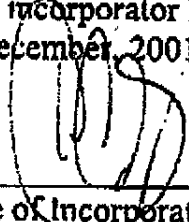
This corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by law.

**Article IX**  
**Corporate Existence**

These Articles of Incorporation shall become effective and the corporate existence will begin on DECEMBER 13, 2001.

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IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 13th day of December, 2001.



\_\_\_\_\_  
Name of Incorporator  
KEVIN C. GUANAGA

**CERTIFICATE OF DESIGNATION  
REGISTERED AGENT/OFFICE**

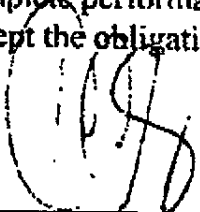
Pursuant to the provisions of s607.0501, Florida Statutes, the undersigned corporation, organized pursuant under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the State of Florida.

The name of the Corporation is: SOUTHERN GLADES CORPORATION

The name and address of the registered agent and office is:

DIPAK KANTI MALLIK  
1359 WASHINGTON AVENUE  
MIAMI BEACH, FLORIDA 33139

I agree to act as registered agent to accept service of process for the corporation named above at the place designated in this Certificate. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.



\_\_\_\_\_  
DIPAK KANTI MALLIK  
By Kevin C. Guanaga as attorney-in-fact

Date: DECEMBER 13, 2001.

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