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TRANSMITTAL LETTER

FILED
01 SEP 18 PM 3:26
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

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-09/18/01--01034--018
*****78.75 *****78.75

SUBJECT: K & R Motorsports, Inc.
(PROPOSED CORPORATE NAME - MUST INCLUDE SUFFIX)

Enclosed are an original and one (1) copy of the articles of incorporation and a check for:

☐ \$70.00
Filing Fee

☒ \$78.75
Filing Fee
& Certificate of Status

☐ \$78.75
Filing Fee
& Certified Copy

☐ \$87.50
Filing Fee,
Certified Copy
& Certificate of
Status

ADDITIONAL COPY REQUIRED

FROM: Kim Phillips
Name (Printed or typed)

500 NE 17th Way
Address

Fort Lauderdale, FL 33301
City, State & Zip

Daytime Telephone number

NOTE: Please provide the original and one copy of the articles.

B. BROWN SEP 2 0 2001

ARTICLES OF INCORPORATION

In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

ARTICLE I NAME

The name of the corporation shall be:

K & R Motorsports, Inc.

ARTICLE II PRINCIPAL OFFICE

The principal place of business/mailling address is:

500 NE 17th Way
Fort Lauderdale, FL 33301

ARTICLE III PURPOSE

The purpose for which the corporation is organized is:

Engaging in any activity or business permitted under the laws
of the United States of America in the State of Florida.

ARTICLE IV SHARES

The number of shares of stock is:

The maximum number of shares of stock that this corporation is
authorized to have outstanding at any one time is 100 shares of common

ARTICLE V INITIAL OFFICERS/DIRECTORS (optional) stock having \$1,000 per value
The name(s), address(es) and title(s): per share

Kim Phillips
500 NE 17th Way
Ft. Lauderdale, FL 33301

ARTICLE VI REGISTERED AGENT

The name and Florida street address of the registered agent is:

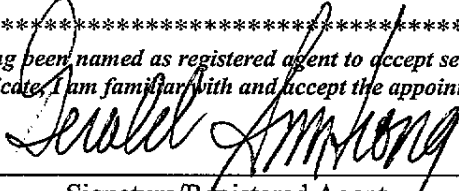
Gerald Armstrong, CPA
5944 NE 6th Ave.
Miami, FL 33137

ARTICLE VII INCORPORATOR

The name and address of the Incorporator is:

Kim Phillips
500 NE 17th Way
Fort Lauderdale, FL 33301

Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this
certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity



Signature/Registered Agent

9/06/01

Date



Signature/Incorporator

9/5/01

Date

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