Division of Corporations

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Florida Department of State

Division of Corporations Public Access System Katherine Harris, Secretary of State

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To:

Division of Corporations

Fax Number : (850)205-0381

From:

Account Name : FERNANDEZ, PETR & ASSOCIATES

Account Number : 110514003576 : (305)651-4649 Phone Fax Number : (305)651-1278

FLORIDA PROFIT CORPORATION OR P.A.

PICARD & ASSOCIATES, INC.

Certificate of Status	0
Certified Copy	0
Page Count	04
Estimated Charge	\$70.00

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ARTICLES OF INCORPORATION FOR PICARD & ASSOCIATES, INC.

A Florida Corporation

The undersigned, acting as incorporator under the Florida Business Corporation Act, adopts the following Articles of Incorporation.

ARTICLE I, NAME

The name of the corporation is: PICARD & ASSOCIATES, INC.

ARTICLE II. ADDRESS

The corporations mailing address is: 20520 NE 8TH COURT MIAMI, FL 33179

ARTICLE III. COMMENCEMENT OF EXISTENCE

The existence of the corporation shall begin effective SEPTEMBER 5, 2001

ARTICLE IV. PURPOSE

The corporation is organized to engage in any activity or business permitted under the laws of the United States and the state of Florida.

Fernandez, Petr & Associates 1220 NE 207th Street Miami, FL 33179-2019

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ARTICLE V. AUTHORIZED SHARES

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The maximum number of shares that the corporation is authorized to have outstanding at any time is 1000 shares of common stock having a par value of \$1.00 per share.

ARTICLE VI. INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the corporation is 20520 NE 8TH COURT, MIAMI, FL 33179 and the name of the corporation's initial registered agent at the address is SILVANA M. PICARDO.

ARTICLE VII INITIAL BOARD OF DIRECTORS

A Board of Directors consisting of no less than 1 director(s) shall manage the corporation. The number of directors may be either increased or diminished from time to time, as provided in the bylaws, but shall never be less than 1. The name(s) of the initial director(s):

NAME SILVANA M. PICARDO JOSE PICARDO

ARTICLE VIII. INCORPORATOR

The name and address of the incorporator is:
Fernandez, Petr & Associates
1220 NE 207th Street
Miami, FL 33179

The incorporator of the corporation assigns this corporation his/her rights under Section 607.0201, Florida Statutes, to constitute a corporation, and he/she assigns to those persons designated by the Board of Directors any rights he/she may have as incorporator to acquire any of the capital stock of this corporation, this assignment becoming effective on the date corporate existence begins.

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ARTICLE IX. CORPORATE OFFICERS

The corporate officers shall be as follows: PRESIDENT/SECRETARY - SILVANA M. PICARDO VICE-PRESIDENT/TREASURER - JOSE PICARDO

ARTICLE X, AMENDMENTS

The corporation reserves the right to amend, alter, change, or repeal any provision in these Articles of Incorporation in the manner prescribed by law, and all rights conferred on shareholders are subject to this reservation. The undersigned incorporator, for the purpose of forming a corporation under the laws of the State of Florida, has executed these Articles of Incorporation this 5TH day of SEPTEMBER 2001.

Fernandez, Petr & Associates, Inc.

By, <u>Uzginia Pita</u> Virginia Petr, President

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CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

Pursuant to Chapter 48.091, Florida Statutes, the following is submitted:

That PICARD & ASSOCIATES, INC., desiring to organize under the laws of the State of Florida with its initial registered office, as indicated in the Articles of Incorporation, at 20520 NE 8TH COURT, MIAMI, FL 33179, has named SILVANA M. PICARDO as its agent to accept, service of process within this state.

ACKNOWLEDGEMENT

Having been named to accept service of process for the corporation named above, at the place designated in this certificate, I agree to act in that capacity, to comply with the provisions of the Florida Business Corporation Act, and am familiar with, and accept, the obligations of that position.

SILVANA M. PICARDO 20520 NE 8TH COURT MIAMI, FL 33179

Peter Petr, Attorney-In-Fact SILVANA M. PICARDO Dated: September 5th, 2001 01 SFP -5 MII: 25

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