

**CAPITAL CONNECTION, INC.**

417 E. Virginia Street, Suite 1 • Tallahassee, Florida 32301  
(850) 224-8870 • 1-800-342-8062 • Fax (850) 222-1222

**P000000104030**

*Equax Corporation*  
*U.S.A.*

600003454176--7  
-11/07/00-01001-007  
\*\*\*\*\*78.75 \*\*\*\*\*78.75

**FILED**  
NOV - 6 PM 4:11  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**RECEIVED**  
NOV - 6 PM 4:06  
DIVISION OF CORPORATIONS  
TALLAHASSEE, FLORIDA

- Art of Inc. File \_\_\_\_\_
- \_\_\_\_\_ LTD Partnership File \_\_\_\_\_
- \_\_\_\_\_ Foreign Corp. File \_\_\_\_\_
- \_\_\_\_\_ L.C. File \_\_\_\_\_
- \_\_\_\_\_ Fictitious Name File \_\_\_\_\_
- \_\_\_\_\_ Trade/Service Mark \_\_\_\_\_
- \_\_\_\_\_ Merger File \_\_\_\_\_
- \_\_\_\_\_ Art. of Amend. File \_\_\_\_\_
- \_\_\_\_\_ RA Resignation \_\_\_\_\_
- \_\_\_\_\_ Dissolution / Withdrawal \_\_\_\_\_
- \_\_\_\_\_ Annual Report / Reinstatement \_\_\_\_\_
- Cert. Copy \_\_\_\_\_
- \_\_\_\_\_ Photo Copy \_\_\_\_\_
- \_\_\_\_\_ Certificate of Good Standing \_\_\_\_\_
- \_\_\_\_\_ Certificate of Status \_\_\_\_\_
- \_\_\_\_\_ Certificate of Fictitious Name \_\_\_\_\_
- \_\_\_\_\_ Corp Record Search \_\_\_\_\_
- \_\_\_\_\_ Officer Search \_\_\_\_\_
- \_\_\_\_\_ Fictitious Search \_\_\_\_\_
- \_\_\_\_\_ Fictitious Owner Search \_\_\_\_\_
- \_\_\_\_\_ Vehicle Search \_\_\_\_\_
- \_\_\_\_\_ Driving Record \_\_\_\_\_
- \_\_\_\_\_ UCC 1 or 3 File \_\_\_\_\_
- \_\_\_\_\_ UCC 11 Search \_\_\_\_\_
- \_\_\_\_\_ UCC 11 Retrieval \_\_\_\_\_
- \_\_\_\_\_ Courier \_\_\_\_\_

Signature \_\_\_\_\_

Requested by: LS      11/6/00      3:21  
Name                      Date                      Time

Walk-In \_\_\_\_\_ Will Pick Up \_\_\_\_\_

*11-6*

**ARTICLES OF INCORPORATION**  
**OF**  
**ECUAEX CORPORATION U.S.A.**

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**FILED**  
00 NOV -6 PM 4:41  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

The undersigned subscribed to these Articles of Incorporation, a natural person competent to contract, hereby forms a corporation for profit under the Laws of the State of Florida.

**ARTICLE I - NAME**

The name of the Corporation shall be:

**ECUAEX CORPORATION U.S.A.**

**ARTICLE II - NATURE OF BUSINESS**

The Corporation may engage in any activity or business permitted under the laws of the State of Florida and of the United States of America; except that it is not to conduct banking, safe deposit, trust, insurance, surety, express, railroad, canal, telegraph, or cemetery company, a building and loan association, mutual life insurance association, cooperative association, fraternal benefits society, state fair or exposition.

**ARTICLE III - SHARES OF STOCK**

The maximum number of shares of stock that this Corporation is authorized to have outstanding at any one time is:

1,000 shares @ \$1.00 par value

**ARTICLE IV - DURATION**

The Corporation is to have perpetual existence, commencing upon the filing of these Articles with the Department of State.

**ARTICLE V- REGISTERED OFFICE AND AGENTS  
AND PRINCIPAL OFFICE**

The address of the Corporation's initial registered office and the name of its initial registered agent at such address are as follows: Gary D. Malfeld, Esquire, at 8420 N.W. 52<sup>nd</sup> Street, Suite 107, Miami, Florida 33166. The initial address of the principal office:

1001 South Flagler Drive, Suite 305, West Palm Beach, Florida 33401.

**ARTICLE VI - RESIDENT AGENT**

Pursuant to the provisions of Section 48.091, Florida Statutes, the following is the designation of the Resident Agent on whom service of process may be made: Gary D. Malfeld, Esquire

**ARTICLE VII - DIRECTORS**

This Corporation shall have 1 director (s) initially. The number of directors may be increased or diminished from time to time by the By-Laws adopted by the Stockholders.

**ARTICLE VIII - INITIAL DIRECTORS**

The name and street address of the Members of the First Board of Directors who shall hold office until her successors are elected and qualified, is as follows:

NAME	ADDRESS
Andrés Cruz	1001 South Flagler Drive, Suite 305, West Palm Beach, Florida 33401.

**ARTICLE IX - INCORPORATORS**

The name (s) and address (es) of the person (s) signing these Articles of Incorporation as Incorporator (s) is:

NAME	ADDRESS
Gary D. Malfeld	8420 N.W. 52 <sup>nd</sup> Street, Suite 107, Miami, FL 33166

**ARTICLE X - AMENDMENT**

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the Stockholders, and approved at the Stockholder's meeting by a majority of the stock entitled to vote thereon, unless all the Directors and all the Stockholders sign a written statement manifesting their intention that a certain amendment to these Articles of Incorporation be made.

**ARTICLE XI - REGULATION OF BUSINESS**

The following additional provisions are inserted for the management of the business and for the conduct of the affairs of the corporation, and to create, define, limit, and regulate the powers of the corporation, and the shareholders:

A. If the by-laws of the corporation so provide, any meeting of the shareholders may be held either within or without the State of Florida and the books and records of the corporation may be kept at such place or places outside the State of Florida as may be designated, at any time, or from time to time, by the shareholders, unless otherwise provided by the laws of Florida.

B. No contract or other transaction between the Corporation and one or more of its shareholders are directors or officers, or are financially interested shall be either void or voidable because of such relationship or interest or because such shareholder or shareholders are present at the meeting which authorizes, approves, or ratifies such contract or transaction, or because his or their votes counted for such purpose if:

The fact of such relationship or interest is disclosed or known to the shareholders which authorize, approve or ratify the contract or transaction by a vote or consent sufficient for the purpose without counting the votes or consents of such interested shareholders; or

The fact of such relationship or interest is disclosed or known to the shareholders entitled to vote and they authorize, approve or ratify such contract or transaction by vote or written consent; or

The contract or transaction is fair and reasonable as to the corporation at the time it is authorized by the shareholders.

Such common or interested shareholders may be counted in determining the presence of a quorum at a meeting of the shareholders which authorizes, approves or ratifies such contract or transaction.

C. The stock in the corporation is issued pursuant to the provisions of Section 1244 of the Internal Revenue Code.

D. In the event a certificate of stock is lost, stolen or destroyed, the corporation may issue a replacement certificate without requiring the surrender of the certificate for cancellation, provided that the shareholder in whose name the certificate was registered shall provide an affidavit setting

forth the circumstances under which such certificate was lost, stolen or destroyed, and provided said shareholder agrees in writing to indemnify and hold the corporation harmless from and against any and all claims, actions, and suits, whether groundless or otherwise, and from and against any and all liabilities, losses, damages, costs, charges, counsel fees, and other expenses, of every nature and character, which the corporation at any time shall or may sustain or incur by reason of any claim or demand which may be made as a result of the issuance of such new certificate.

E. The corporation and the holders of a majority or more of the shares of the corporation shall have the power to enter into an agreement restricting or limiting the sale, transfer, assignment, pledge, or hypothecation of the shares of the corporation or any part thereof. If at any time the holders of a majority or more of the shares of the corporation shall enter into an agreement restricting or limiting the sale, transfer, assignment, pledge or hypothecation of shares of the corporation or any part thereof to which agreement the corporation shall become a party, the corporation shall thereupon observe and carry out on its part the terms of any such agreement and shall refuse to recognize any sale, transfer, assignment, pledge or hypothecation of any of the shares covered by such agreement, unless the same be in conformity with the terms and conditions of such agreement provided that a copy of such agreement be filed in the principal office of the corporation, and provided further that notice of the existence of such provision be noted

conspicuously on the face or back of each and every certificate of shares subject to the terms and conditions of any such agreement.

F. The corporation reserves the right to amend, alter, change or repeal any or all of the provisions contained in these Articles of Incorporation, in the manner now or thereafter prescribed by statute, and all rights conferred upon shareholders herein are granted subject to this reservation.

**ARTICLE XII - PRE-EMPTIVE RIGHT**

Every stockholder shall on the sale for cash of any new stock of the same class as that which he already holds, have the right to purchase his pro-rata share thereof (as nearly as may be done without issuances of fractional shares) at the price at which it is offered to others.

IN WITNESS WHEREOF, I have hereunto set my hand and seal on this 31 day of October, 2000.

Gary D. Malfeld  
GARY D. MALFELD, Incorporator

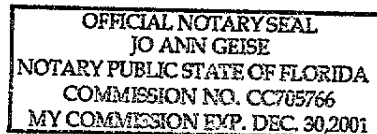
STATE OF FLORIDA )  
 ) ss  
COUNTY OF MIAMI-DADE )

BEFORE ME, the undersigned authority, personally appeared, Gary D. Malfeld, well known to me to be the person who subscribed to these Articles of Incorporation, who, after being duly sworn, acknowledged before me that he/she executed the foregoing Articles of Incorporation for the uses and purposes therein expressed.

SWORN TO AND SUBSCRIBED before me, this 31st day of October of 2000.

Jo Ann Geise  
NOTARY PUBLIC

Seal:



CERTIFICATE DESIGNATING PLACE OF BUSINESS OF DOMICILE  
FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING  
PERSON UPON WHOM PROCESS MAY BE SERVED.

FILED  
00 NOV -6 PM 4:41  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

Pursuant to Chapter 607.034 Florida Statutes, the following  
is submitted in compliance with said Act:

THAT Ecualex Corporation U.S.A., desiring to organize under  
the laws of the State of Florida has named GARY D. MALFELD,  
whose office is located at 8420 N.W. 52<sup>nd</sup> Street, Suite 107,  
Miami, Florida 33166, as its agent to accept service of process  
within the State.

ACKNOWLEDGEMENTS:

Having been named to accept service of process for the above  
stated Corporation, at the place designated in this certificate,  
I hereby accept to act in this capacity, and agree to comply with  
the provisions of said Act relative to keeping open said office.

IN WITNESS WHEREOF, I have hereunto set my hand and seal at  
Coral Gables, Dade County, Florida, on this 31 day of  
October, 2000.

By: Gary D. Malfeld  
Resident Agent