

200003391460-7

LAZARUS CORPORATE FILING SERVICE

(Requestor's Name)
 3320 S.W. 87 AVENUE
 (Address)
 MIAMI, FLORIDA (305)552-5973
 (City, State, Zip) (Phone #)

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 -09/13/00--01050--019
 *****78.75 *****78.75

TERESA ROMAN (TALLAHASSEE REPRESENTATIVE)

OFFICE USE ONLY

CORPORATION NAME(S) & DOCUMENT NUMBER(S) (if known):

1. JAGUAR PUBLISHING, INC.
 (Corporation Name) (Document #)
2. _____
 (Corporation Name) (Document #)
3. _____
 (Corporation Name) (Document #)
4. _____
 (Corporation Name) (Document #)

Walk in Pick up time 2:00 Certified Copy
 Mail out Will wait Photocopy Certificate of Status

FILED
 00 SEP 13 PM 2:54
 SECRETARY OF STATE
 TALLAHASSEE FLORIDA

NEW FILINGS	
<input checked="" type="checkbox"/>	Profit
<input type="checkbox"/>	NonProfit
<input type="checkbox"/>	Limited Liability
<input type="checkbox"/>	Domestication
<input type="checkbox"/>	Other

AMENDMENTS	
<input type="checkbox"/>	Amendment
<input type="checkbox"/>	Resignation of R.A., Officer/Director
<input type="checkbox"/>	Change of Registered Agent
<input type="checkbox"/>	Dissolution/Withdrawal
<input type="checkbox"/>	Merger

OTHER FILINGS	
<input type="checkbox"/>	Annual Report
<input type="checkbox"/>	Fictitious Name
<input type="checkbox"/>	Name Reservation

REGISTRATION/QUALIFICATION	
<input checked="" type="checkbox"/>	Foreign
<input type="checkbox"/>	Limited Partnership
<input type="checkbox"/>	Reinstatement
<input type="checkbox"/>	Trademark
<input type="checkbox"/>	Other

RECEIVED
 00 SEP 13 AM 10:43
 DIVISION OF CORPORATION

Examiner's Initials

FILED
00 SEP 13 PM 2:54
SECRETARY OF STATE
TALLAHASSEE FLORIDA

ARTICLES OF INCORPORATION FOR
Jaguar Publishing, Inc.

The undersigned does hereby adopt the following Articles of Incorporation for the purpose of forming a corporation under the laws of the State of Florida.

I

NAME OF CORPORATION

The name of the corporation shall be Jaguar Publishing, Inc. whose address is located at 7100 Biscayne Blvd., Suite 301, Miami, Florida 33138.

II

COMMENCEMENT AND DURATION

The corporation is to commence its corporate existence on the date of subscription and acknowledgment of these Articles of Incorporation and shall exist thereafter perpetually until dissolved by law.

III

PURPOSES

The Corporation is organized for the purpose of transacting any and all lawful business.

IV

CAPITAL STOCK

The Corporation is authorized to issue 1000 shares of stock at \$1 par value.

V

REGISTERED AGENT

The address of this Corporation's initial registered office is at 999 Ponce de Leon Blvd., PH1120, Coral Gables, Florida 33134 and the name of the registered agent at said address is Patrick Vilar.

VI
INCORPORATOR

The name and address of the incorporator is as follows:

Patrick Vilar, Esq.
999 Ponce de Leon Blvd., PH 1120
Coral Gables, Florida 33134
Tel. (305) 443-0200

VII

BOARD OF OFFICERS

All corporate powers shall be exercised by and under the authority of, and the business affairs of the Corporation shall be managed under the direction of, the Board of Officers. The number of Officers may be increased or decreased from time to time in accordance with the By-Laws of the Corporation but shall never be less than one. The name and address of the initial Directors of this Corporation are:

Ricardo Cevallos
President
355 19th Street, Suite 207
Miami Beach, FL 33139
Tel.(305) 673-8540

Dr. Rafael Valverde Delgado
Vice President
10295 Collins Ave., Apt. 502
Miami Beach, FL 33154
Tel.(305)861-7947

Rafael Valverde Drouet
Treasurer
10295 Collins Ave., Apt. 502
Miami Beach, FL 33154
Tel.(305) 861-7947

Maria Sol Mata
Secretary
345 Ocean Dr.
Miami Beach, Florida 33139
Tel.(305) 673-4063

VIII

INFORMAL SHAREHOLDER ACTION

Any action of the Shareholders may be taken without a meeting if consent in writing setting forth the action so taken shall be signed by all the Shareholders entitled to vote upon such action at a meeting and filed with the Secretary of the corporation as part of the corporate records.

IX

INFORMAL OFFICER ACTION

If all of the Officer severally or collectively consent in writing to any action taken by the corporation, and the writings evidencing their consent are filed with the Secretary of the

*IN WITNESS WHEREOF, I have hereunto set my hand and seal at Miami in the said
County and State, this ___ day of _____, 20__.*

*NOTARY PUBLIC
State of Florida at Large,*

My Commission expires:

