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August 3, 2000

The Secretary of State Division of Corporations Post Office Box 6327 Tallahassee, Florida 32314

Re: INDEPENDENT RESTAURANT OWNERS COMPANY

Dear Sir or Madam:

Enclosed herewith please find two original executed Articles of Incorporation for the above referenced corporation, Certificate of Designation Registered Agent/Registered Office, along with our check in the amount of \$78.75 to cover the cost of the following:

Filing Fee	\$35.00
Certification & Return of Copy	8.75
Registered Agent Designation	35.00
Total	¢ 72 75

Kindly return the Certificate of Incorporation along with the certified copy of the Articles of Incorporation to me at the above address at your earliest convenience.

Thank you for your attention to this matter.

JAS/bb Enclosures

\$ 78.75

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TALLAHASSEE FLORID

ARTICLES OF INCORPORATION

OF

INDEPENDENT RESTAURANT OPERATORS CORPORATION

The undersigned natural person, for the purpose of forming a corporation under the Florida Business Corporation Act, does hereby adopt the following Articles of Incorporation:

ARTICLE I

The name of the corporation is INDEPENDENT RESTAURANT OPERATORS CORPORATION.

ARTICLE II

The street address and mailing address of the initial principal office of the corporation is:

1351 Main Street Dunedin, FL 34698

ARTICLE III

The corporation shall have perpetual existence.

ARTICLE IV

This corporation is organized for the purpose of any and all lawful business permitted under the laws of the United States and of the State of Florida.

ARTICLE V

The corporation is authorized to issue a total of 7,000 shares. Such shares shall be of a single class and shall have no par value.

ARTICLE VI

All issued stock shall be held of record by not more than thirty-five (35) persons or entities and shall be issued and transferable only to persons or entities who are not non-resident alien and who are incorporated restaurants or principal owners of incorporated restaurants.

ARTICLE VII

Stockholders of the corporation shall have the preemptive right to subscribe to any and all additional issues of stock of the corporation.

ARTICLE VIII

The street address of the initial registered office of the corporation is 1351 Main Street, Dunedin, Florida 34698 nd the name of the initial registered agent of the corporation at that address is Mario Constantinou.

ARTICLE IX

The name and address of the incorporator of the corporation is:

Mario Constantinou 1351 Main Street Dunedin, FL 34698

The undersigned has executed these Articles of Incorporation this 2000 day of 1000.

Mario Constantinou

CERTIFICATE OF DESIGNATION REGISTERED AGENT/REGISTERED OFFICE

Pursuant to the provisions of section 607.0501, Florida Statutes, the undersigned corporation, organized under the laws of the state of Florida, submits the following statement in designating the registered office/registered agent, in the state of Florida.

- 1. The name of the corporation is: INDEPENDENT RESTAURANT OPERATORS CORPORATION.
 - 2. The name and address of the registered agent and office is:

Mario Constantinou

1351 Main Street

Dunedin, FL 34698

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SIGNATURE

Mario Constantinou

TITLE: Incorporator

DATE: 3-00

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this Certificate, I hereby accept the appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as Registered Agent.

SIGNATURE

Mario Constantinou

DATE: (