

**Electronic Articles of Incorporation  
For**

N14000005381  
FILED  
June 05, 2014  
Sec. Of State  
tchang

ICAMR, INC.

The undersigned incorporator, for the purpose of forming a Florida not-for-profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

ICAMR, INC.

**Article II**

The principal place of business address:

12201 RESEARCH PARKWAY  
SUITE 501  
ORLANDO, FL. US 32826

The mailing address of the corporation is:

12201 RESEARCH PARKWAY  
SUITE 501  
ORLANDO, FL. US 32826

**Article III**

The specific purpose for which this corporation is organized is:

AS A 501(C)(6), FOSTER DEVELOPMENT OF A HIGH IMPACT  
INDUSTRY CENTER TO PROMOTE COOPERATIVE R&D BY  
UNIVERSITY, INDUSTRY AND GOVERNMENT PARTNERS TO  
ACCELERATE ADVANCEMENT IN SEMICONDUCTOR DEVELOPMENT  
AND MANUFACTURING

**Article IV**

The manner in which directors are elected or appointed is:

AS PROVIDED FOR IN THE BYLAWS.

**Article V**

The name and Florida street address of the registered agent is:

W SCOTT COLE  
4000 CENTRAL FLORIDA BOULEVARD  
MILLICAN HALL ROOM 360  
ORLANDO, FL. 32816

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: WARD SCOTT COLE

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## Article VI

The name and address of the incorporator is:

SANDRA M SOVINSKI  
12201 RESEARCH PARKWAY  
SUITE 501  
ORLANDO, FL 32826

Electronic Signature of Incorporator: SANDRA MARIE SOVINSKI

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

## Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: DIR  
DON FISHER  
1 COURTHOUSE SQUARE  
KISSIMMEE, FL. 34741

Title: DIR  
RANDOLPH E BERRIDGE  
1055 AAA DRIVE, SUITE 140  
HEATHROW, FL. 32746

Title: DIR  
M J SOILEAU  
12201 RESEARCH PARKWAY, SUITE 501  
ORLANDO, FL. 32826

## Article VIII

The effective date for this corporation shall be:

05/30/2014