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THERREL BAISDEN, P.A.

ATTORNEYS AT LAW
SUNTRUST INTERNATIONAL CENTER
ONE S.E. THIRD AVENUE SUITE 2950
MIAMI, FLORIDA 33131
TELEPHONE (305) 371-5758
FAX (305) 371-3178
WWW.THERRELBAISDEN.COM

NICHOLAS M. DANIELS
JONATHAN FEUERMAN
MARK M. HASNER
PABLO J. RODRIGUEZ
LISA D. LANDY

WRITER'S EMAIL:
JFEUERMAN@THERRELBAISDEN.COM

CATCHINGS THERREL (1890 - 1971)
FRED R. BAISDEN (1903 - 1971)
LEO ROSE, JR. (1917 - 1998)
FRED R. STANTON (1924-2009)

December 5, 2012

VIA FEDERAL EXPRESS

Florida Department of State
Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, Florida 32301

12 DEC -6 AM 11:19
FRED
FLORIDA DEPARTMENT OF STATE
DIVISION OF CORPORATIONS

**Re: Zack Family Foundation, Inc,
File No.: 205274**

Dear Sir/Madam:

Enclosed herein are original Articles of Incorporation for the above captioned not for profit company. We enclose a check to cover the following costs:

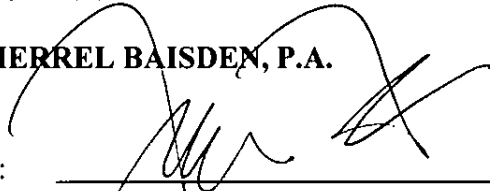
Filing Fee	\$ 35.00
Registered Agent Designation	<u>35.00</u>
Total	\$ 70.00

Please return, to the undersigned, your recording date acknowledging the filing of the enclosed Articles.

Very truly yours,

THERREL BAISDEN, P.A.

By:


Jonathan Feuerman

JF/mg
Enclosures

EFFECTIVE DATE 12/5/12

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS

ARTICLES OF INCORPORATION

OF

12 DEC -6 AM 11:19

ZACK FAMILY FOUNDATION, INC.

a Florida not-for-profit corporation

ARTICLE I

Name

The name of this corporation shall be ZACK FAMILY FOUNDATION, INC.

ARTICLE II

Principal Office; Registered Office and Agent

The street address of the principal office of the corporation is: Boies, Schiller & Flexner, LLP, 100 Southeast 2nd Street, Suite 2800, Miami, Florida 33131, and registered office of this corporation is: c/o Therrel Baisden, P.A., One S.E. 3rd Avenue, Suite 2950, Miami, Florida 33131, and the name of the registered agent of this corporation at that address is: Jonathan Feuerman, Esq. The Certificate of Designation of Registered Office/Registered Agent attached hereto is incorporated herein and made a part hereof.

ARTICLE III

Duration

This corporation shall have a perpetual existence, unless dissolved according to law, commencing on the 5th day of December, 2012.

ARTICLE IV

Purposes

The purposes for which the corporation is organized are:

a. This corporation is organized and shall operate exclusively for charitable, education and scientific purposes, including for such purposes, the making of distributions to organizations that qualify as exempt organizations under Sections 501(c)(3), 2055(a) and 170(c)(2) of the Internal Revenue Code of 1986, as amended (the "Code") (or any corresponding provisions of succeeding law), and this corporation may engage in only such activities permitted under the

laws of the State of Florida and the United States of America as shall constitute activities in furtherance of such exempt educational, charitable and scientific purposes. In furtherance of such purposes, it may promote, establish, conduct and maintain activities on its own behalf and it may contribute to or otherwise assist other corporations, organizations and institutions carrying on such activities.

b. As a means and incidental to accomplishing the purposes for which this corporation is being organized, it shall have the following powers:

- (1) To accept, acquire, receive and hold by bequest, devise, grant, gift, purchase, exchange, lease, transfer, or otherwise, for any of its objects and purposes, any property, both real and personal, of whatever nature or description and wherever situated; and
- (2) To sell, exchange, convey, mortgage, lease, transfer or otherwise dispose of any such property, both real and personal, as the objects and purposes of the corporation may require, subject to such limitations as may be prescribed by law; and
- (3) To borrow money and, from time to time, to make, accept, endorse, execute and issue bonds, debentures, promissory notes, bills of exchange and other obligations of the corporation for monies borrowed or in payment for property acquired or for any of the other purposes of the corporation, and to secure the payment of any such obligations by mortgages, pledge, deed, indenture, agreement or other instrument of trust, or by other lien upon, assignment of, or agreement in regard to all or any part of the property, rights or privileges of the corporation, wherever situated; and
- (4) To invest or reinvest its funds in such stocks, bonds, debentures, mortgages or other investments or securities and property as its Board of Directors shall deem advisable, subject to the limitations and conditions contained in any bequest, devise, grant or gift; and

- (5) To maintain a margin account and conduct business in the margin account in the same fashion in which an individual may conduct business, including but not limited to buying on margin, selling short, buying and selling options, maintaining a special subscription account and dealing in commodities; and
- (6) To serve as trustee of any property, real or personal, wheresoever situated either within or without the State of Florida; and
- (7) In general, to exercise such other powers which now are or which hereafter may be conferred by law upon a corporation organized for the purposes hereinabove set forth or necessary or incidental to the powers so conferred or conducive to the attainment of the purposes of the corporation, subject to such limitations as are or may be prescribed by law.

c. Notwithstanding anything herein to the contrary, this corporation may exercise any and all, but no other, powers as are in furtherance of the exempt purposes of organizations set forth in Code Sections 501(c)(3), 2055(a) and 170(c)(2) (or any corresponding provisions of succeeding law) and the Treasury Regulations thereunder as the same now exist, or as they may be hereafter amended from time to time.

d. No part of the income or principal of this corporation shall inure to the benefit of or be distributed to any member, director or officer of the corporation or any other private individual in such a fashion as to constitute an application of funds not within the purpose of exempt organizations described in Code Sections 501(c)(3), 2055(a) and 170(c) (or any corresponding provisions of succeeding law). However, reimbursement for expenditures or the payment of reasonable compensation for services rendered shall not be deemed to be a distribution of income or principal.

e. No part of the activities of this corporation shall consist of carrying on propaganda, or otherwise attempting, to influence

legislation, or of participating in, or intervening in (including the publishing or distributing of statements) any political campaign on behalf of any candidate for public office.

f. In the event of the complete or partial liquidation or dissolution of the corporation, whether voluntary or involuntary, no member, director or officer shall be entitled to any distribution or division of the corporation's property or its proceeds, and the balance of all money and other property received by the corporation from any source, after the payment of all debts and obligations of the corporation, shall be used or distributed, as provided by law, exclusively to an organization or organizations which themselves are exempt as organizations described in Code Sections 501(c)(3), 2055(a) and 170(c) (or any corresponding provisions of succeeding law). Officers and Directors may be reasonably compensated for their services in winding up, liquidating and dissolving this corporation.

ARTICLE V
Board of Directors

This corporation shall have four (4) directors. The number of directors may be increased or decreased from time to time by the By-laws, but shall never be less than three (3). The manner in which the Directors shall be elected shall be set forth in the By-laws of this corporation. The names and addresses of the initial directors of this corporation are:

<u>NAME</u>	<u>ADDRESS</u>
STEPHEN N. ZACK	Boies, Schiller & Flexner, LLP 100 Southeast 2 nd Street Suite 2800 Miami, Florida 33131
MARGUERITE ATKINS	Boies, Schiller & Flexner, LLP 100 Southeast 2 nd Street Suite 2800 Miami, Florida 33131
JASON S. ZACK	c/o Stephen N. Zack Boies, Schiller & Flexner, LLP 100 Southeast 2 nd Street Suite 2800 Miami, Florida 33131

TRACEY M. ZACK JOHNSON c/o Stephen N. Zack
Boies, Schiller & Flexner, LLP
100 Southeast 2nd Street
Suite 2800
Miami, Florida 33131

ARTICLE VI
Non-Stock Basis

This corporation is organized under a non-stock basis.

ARTICLE VII
Disposition of Assets on Dissolution

In the event of dissolution, the residual assets of this corporation shall be turned over to one or more charitable organizations which themselves are exempt as organizations described in Code Sections 501(c)(3), 2055(a) and 170(c)(2) (or any corresponding provisions of succeeding law).

ARTICLE VIII
Exempt Status; Prohibited Transactions

Reference in this Article to a Code section shall also include any corresponding provisions of succeeding law and the Treasury Regulations thereunder.

a. This corporation shall not exercise in any manner or for any purpose any power of authority granted herein which may jeopardize the status of this corporation as an exempt organization under Code Section 501(c)(3).

b. This corporation, during the period it is a "private foundation" as defined in Code Section 509(a), shall not:

- (1) Engage in any act of "self-dealing", as defined in Code Section 4941(d), which would give rise to any liability for the tax imposed by Code Section 4941;
- (2) Retain any "excess business holdings", as defined in Code Section 4943(c), which would give rise to any liability for the tax imposed by Code Section 4943;
- (3) Make any investment which would jeopardize the carrying out of any of its exempt purposes, within the meaning of Code Section 4944, so as to give rise to any liability for the tax imposed by Code Section 4944; and

(4) Make any "taxable expenditures", as defined in Code Section 4945(d), which would give rise to any liability for the tax imposed by Code Section 4945.


c. This corporation, during the period it is a "private foundation", as defined in Code Section 509(a), shall distribute, for the purposes specified in these Articles of Incorporation, for each taxable year, amounts at least sufficient to avoid liability for the tax imposed by Code Section 4942.

ARTICLE IX
Incorporators

The name and street address of the incorporator of this corporation is as follows:

STEPHEN N. ZACK
Boies, Schiller & Flexner, LLP.
100 Southeast 2nd Street
Suite 2800
Miami, Florida 33131

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation on this 9 day of November 2012.



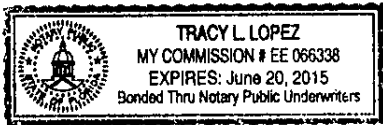
STEPHEN N. ZACK, Incorporator

STATE OF FLORIDA)
) SS:
COUNTY OF MIAMI-DADE)

THE FOREGOING instrument was acknowledged and sworn to before me this 9th day of November, 2012, by STEPHEN N. ZACK as Incorporator of ZACK FAMILY FOUNDATION, INC.

Tracy L Lopez
Notary Public
State of Florida at Large

My Commission Expires:



CERTIFICATE OF DESIGNATION
REGISTERED AGENT/REGISTERED OFFICE

Pursuant to the provisions of section 617.0501, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the state of Florida.

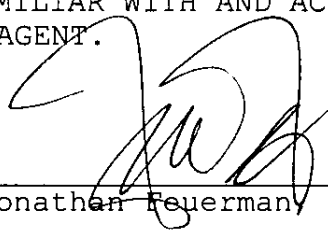
1. The name of the corporation is:

ZACK FAMILY FOUNDATION, INC.

2. The name and addresses of the registered agent and office is:

Jonathan Feuerman, Esq.
c/o Therrel Baisden, P.A.
One S.E. 3rd Avenue, Suite 2950
Miami, Florida 33131

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.



Jonathan Feuerman, Esq.

DATE: 12/5, 2012

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