

**Electronic Articles of Incorporation  
For**

N12000009828  
FILED  
October 16, 2012  
Sec. Of State  
bmcknight

SUSTENTARE, INC.

The undersigned incorporator, for the purpose of forming a Florida not-for-profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:  
SUSTENTARE, INC.

**Article II**

The principal place of business address:  
24 GRAND BAY ESTATES CIRCLE  
KEY BISCAYNE, FL. US 33149

The mailing address of the corporation is:  
24 GRAND BAY ESTATES CIRCLE  
KEY BISCAYNE, FL. US 33149

**Article III**

The specific purpose for which this corporation is organized is:  
THROUGH PARTNERSHIPS WITH OTHER ORGANIZATIONS, WE OPERATE  
CONSERVATION EDUCATION PROGRAMS THAT PROVIDE BUSINESSES AND  
INDIVIDUALS WITH INFORMATION TO BUILD AWARENESS AND PROMOTE  
ACTION ON BEHALF OF THE JAGUAR SPECIES.

**Article IV**

The manner in which directors are elected or appointed is:  
AS PROVIDED FOR IN THE BYLAWS.

**Article V**

The name and Florida street address of the registered agent is:  
KABAT SCHERTZER DELATORRE TARABOULOS & CO.  
9300 S. DADELAND BLVD.  
SUITE 600  
MIAMI, FL. 33156

I certify that I am familiar with and accept the responsibilities of  
registered agent.

Registered Agent Signature: ROBERT TARABOULOS

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## Article VI

The name and address of the incorporator is:

MARIO HABERFELD  
24 GRAND BAY ESTATES CIRCLE

KEY BISCAYNE, FL 33149

Electronic Signature of Incorporator: MARIO HABERFELD

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

## Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: D  
MARIO HABERFELD  
24 GRAND BAY ESTATES CIRCLE  
KEY BISCAYNE, FL. 33149 US

Title: D  
ROBERT TARABOULOS  
9300 S. DADELAND BLVD.  
MIAMI, FL. 33156 US

Title: D  
MARCELO MESQUITA DE OLIVEIRA  
RUA GEORGES AGRICOLA, 19 - JARDIM SILVIA  
SAO PAULO, SP. 05678-050 BR

## Article VIII

The effective date for this corporation shall be:

10/15/2012