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FACUNDO AND AMALIA BACARDI FOUNDATION, INC.

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ARTICLES OF AMENDMENT
TO
ARTICLES OF INCORPORATION
OF
FACUNDO AND AMALIA BACARDI FOUNDATION, INC.

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TALLAHASSEE, FLORIDA

Pursuant to the provisions of Section 617.1006 of the Florida Statutes, this Florida non-for-profit corporation (the "Corporation") adopts the following amendment to its Articles of Incorporation:

- 1. Article IV of the Articles of Incorporation of the Corporation is hereby amended in its entirety to read as follows:

ARTICLE IV - MEMBERSHIP

The Corporation shall have no members.

This amendment was duly adopted by the Board of Directors of the Corporation as of November 2, 2007. The Corporation has no members.

IN WITNESS WHEREOF, the Corporation has caused these Articles of Amendment to be executed on this 2nd day of November, 2007.

By: Catherine H. Lorie
Name: Catherine H. Lorie
Title: Secretary