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STATE OF FLORIDA
TALLAHASSEE

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FLORIDA NON-PROFIT CORPORATION

S/S Norway Relief And Memorial Fund Inc.

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CT CORPORATION SYSTEM

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FLORIDA DEPARTMENT OF STATE

Glenda E. Hood
Secretary of State

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SECRETARY OF STATE
TALLAHASSEE FLORIDA

May 29, 2003

C T CORPORATION SYSTEM

SUBJECT: S/S NORWAY RELIEF AND MEMORIAL FUND INC.
REF: W03000015317

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FAX Aud. #: E03000203388
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ARTICLES OF INCORPORATION
In Compliance with Chapter 617, F.S., (Not for Profit)

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SECRETARY OF STATE
TALLAHASSEE FLORIDA

ARTICLE I NAME

The name of the corporation shall be:

S/S Norway Relief And Memorial Fund Inc.

ARTICLE II PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be:
7865 Corporate Center Drive
Miami, FL 33128

ARTICLE III PURPOSE

The purpose for which the corporation is organized is:
To establish a benevolent fund for the families who lost loved ones as well as for the critically injured as a result of the May 25, 2003 accident on the S/S Norway.

ARTICLE IV MANNER OF ELECTION

The manner in which the directors are elected or appointed:
Initial Directors are appointed and will then be elected at the organizational meeting.

ARTICLE V INITIAL DIRECTORS/OFFICERS

The name(s), address(es) and title(s):
Director: Colin Veitch - 7865 Corporate Center, Drive, Miami, FL 33126
Director: Lamar B. Cooler - 7865 Corporate Center Drive, Miami, 33126
Director: Robert M. Krizman - 7865 Corporate Center Drive, Miami, 33126

ARTICLE VI INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and Florida street address of the registered agent is:
CT Corporation System
1200 South Pine Island Road
Plantation, FL 33324

ARTICLE VII INCORPORATOR

The name and address of the incorporator is:
Gema M. Pinon, 7865 Corporate Center Drive, Miami, Florida 33126

Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity.

PETER F. SOUZA
ASSISTANT SECRETARY

Signature/Registered Agent

5/27/03
Date

Signature/Incorporator

5/27/03
Date