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SECRETARY OF STATE
DIVISION OF CORPORATIONS
07 JAN 26 PM 1:13



LINCOLN
HARRIS

November 21, 2006

Secretary of State
Florida Department of State
R. A. Gray Building
500 South Bronough Street
Tallahassee, FL 32399-0250

To Whom It May Concern:

Enclosed is our change of company officers for Lincoln Harris, LLC. Our FEI Number is 75-2800507, Document Number M99000000170.

Please let me know if you need anything further for your records. I can be reached at 704-714-7695.

Thank you in advance for your assistance.

Sincerely,

Katie Vandiver Lee
Lincoln Harris



FLORIDA DEPARTMENT OF STATE
Division of Corporations

November 29, 2006

KATIE VANDIVER LEE
THE ROTUNDA
4201 CONGRESS STREET, STE. 175
CHARLOTTE, NC 28209

SUBJECT: LINCOLN HARRIS LLC
Ref. Number: M99000000170

We have received your document for LINCOLN HARRIS LLC, however, upon receipt of your document no check was enclosed. Please send a check or money order payable to the Department of State for \$25.00.

We are enclosing the proper form(s) with instructions for your convenience.

Because the above referenced out-of-state limited liability company cannot file an annual report form until January 1st of the next calendar year, the entity must complete the AFFIDAVIT BY FOREIGN LIMITED LIABILITY COMPANY TO CHANGE MANAGER(S) OR MANAGING MEMBER(S), to amend the manager(s) or managing member(s) on our records.

Limited Liability Companies are not corporations. Limited Liability Companies are unique business entities with special characteristics and attributes formed under Chapter 608, Florida Statutes. Corporations, on the other hand, are formed under Chapter 607, Florida Statutes, and possess other distinctive traits and characteristics. Consequently, limited liability company documents cannot contain any references/terms which may implicate the entity is a corporation. Please delete any references to the term "corporation" or the like from your document.

The fee to file your limited liability company document is \$25. Please include an additional \$30 for each certified copy (optional) requested and an additional \$5 for each certificate of status (optional) requested.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6853.

Leslie Sellers
Document Specialist

Letter Number: 806A00068799

**AFFIDAVIT BY FOREIGN LIMITED LIABILITY COMPANY
TO CHANGE MANAGER(S) OR MANAGING MEMBER(S)**

1. The name of the limited liability company as it appears on the records of the Florida Department of State is: Lincoln Harris LLC

2. This entity was formed under the laws of: Delaware

3. This entity was authorized to transact business in Florida on 2-5-99
and its Florida document/registration number is M99000000170

4. The name and address of each manager or managing member is as follows:

Title:

"MGR" = Manager

"MGRM" = Managing Member

Name and Address:

MGR

William C. Duvall
3601 Maplewood
Dallas, TX 75205

MGR

John W. Harris
2700 Richardson Drive
Charlotte, NC 28211

MGR

William A. MacNeil
2027 Coniston Place
Charlotte, NC 28207

MGR

Ronald K. Steen
18012 River Ford Drive
Davidson, NC 28036

MGR

Gregory S. Courtwright
6957 Lakeshore Drive
Dallas, TX 75214

MGRM

The Harris Group of Carolinas, Inc.
4201 Congress Street Suite 175
Charlotte, NC 28209

Required Signature:

[Signature]
(Signature of Manager, Managing Member or Member)

Filing Fee: \$25

MGR

Russell K. Madison
5773 Westmont Rd.
Milton, FL 32570

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SECRETARY OF STATE
DIVISION OF CORPORATIONS

07 JAN 26 PM 1:14

adding: