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To:

Division of Corporations

Fax Number : (850)617-6383

: (850)617-6383

Account Name : C T CORPORATION SYSTEM

Account Number : FCA000000023 Phone : (614)280-3338 Fax Number : (954)208-0845

Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please. **

Email Address:_____

Foreign Limited Liability Company HEADLANDS INTEGRATED RESEARCH SERVICES LLC

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APPLICATION BY FOREIGN LIMITED LIABILITY COMPANY FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 605 (2022 FLORIDA STATUTEN THE FOLLOWING IN SUBMITTED TO REGISTER A FOREIGN TIMITED HABILITY COMPLAY TO TRANSACT BE SINESS. IN THE SECTE OF FLORIDA:

Headlands Integrated Research Services LLC

(Name of Foreign Limited Liability Company; must include "Limited Liability Company" "LLC," or "LLC," or "LLC,")

Delaware		;	(2121 minuhee	
(Jurisdiction under the law of which fereign limited liability company is organized)		J	(FFI number, if applicable)	
— — ·····	T			·· ·
	(Onte first transacted business in Florida, if prin to (See sections 605-0904 & 605-0905 F.S. to determ	ine pen dis habiti	15.1	
145 Corte Madera Town Center #281			Corte Madera Town Cent	ter #281
eet Address of Principal Office)		٥	(Mailing Address)	
Corte Madera, CA 949	25	Cor	te Madera, CA 94925	
				
			Na	
Vame and <u>street addres</u>	s of Florida registered agent (P.O. Box	NOT accep	ptable)	AUG -
Name:	C'T Corporation System			00
Office Address:	1200 South Pine Island Road			E 025
Office Address.	Plantation		33324	5.5

Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

By: Jin Song Assistant Secretary

(Registered agent's signature)

From: Ranae McGraw

8. For initial indexing purposes, list names, title or capacity and addresses of the primary members/managers or persons authorized to manage [up to six (5) total]:

Title or Canacity:	Name and Address:	Title or Capacity	<u>y:</u>	Name and Address:
□Manager	Name: Headlands Research, Inc.	∏Manager	Name:	
⊠Member	Address: 145 Corte Madera Town Center	□Member	Address:	
⊒Authorized	9281	□ Authorized		<u> </u>
Person	Corre Madera, CA 94925	Person		
Other	□Other	Cither		HOther 1997
□Manager	Name:	∏Manager	Nane.	F. 10
□Member	Address:	T Member	Address:	
□Amhorized		□ Authorized		
Person		Person		
□Other	□Other			[]Other
∐Manager	Name:	□Manager	Name:	
□Member	Address:	□Member	Address: _	
□Authorized		Authorized		
Person		Person		
□Other	□Other	□ Other		Other

Important Notice: Use an attachment to report more than six (6). The attachment will be imaged for reporting purposes only. Non-indexed individuals may be added to the index when filing your Florida Department of State Annual Report form.

- 9. Attached is a certificate of existence, no more than 90 days old, duly authenticated by the official having custody of records in the jurisdiction under the law of which it is organized. (If the certificate is in a foreign language, a translation of the certificate under outh of the translator must be submitted).
- 10. This document is executed in accordance with section 605.0203 (1) (b), Florida Statutes. I am aware that any false information submitted in a document to the Department of State constitutes a third degree fellowy as provided for in s.817.155, F.S.

Adrian Milton		
97179Eb9ChB54F4,	Signature of an authorized person	
Adrian Milton		

Delaware The First State

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I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF

DELAWARE, DO HEREBY CERTIFY "HEADLANDS INTEGRATED RESEARCH SERVICES

LLC" IS DULY FORMED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS

IN GOOD STANDING AND HAS A LEGAL EXISTENCE SO FAR AS THE RECORDS OF

THIS OFFICE SHOW, AS OF THE FOURTH DAY OF AUGUST, A.D. 2021.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL TAXES HAVE BEEN ASSESSED TO DATE.





Authentication: 203845513

Date: 08-04-21