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FLORIDA LIMITED LIABILITY CO.
Innovation Center of the Americas, LLC

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**ARTICLES OF ORGANIZATION
OF
INNOVATION CENTER OF THE AMERICAS, LLC**

ARTICLE I - Name

The name of the limited liability company is Innovation Center of the Americas, LLC (the "Company").

ARTICLE II - Address

The mailing address and street address of the principal office of the Company is 2222 Ponce de Leon Blvd, 3rd Floor, Coral Gables, FL 33134.

ARTICLE III- Management

The Company shall be managed by its managers, as set forth in the Company's Operating Agreement and is therefore a manager-managed Company. The Company's initial managers shall be:

<u>Name</u>	<u>Address</u>
Manuel D. Medina	2222 Ponce de Leon Blvd, 3 rd Floor Coral Gables, FL 33134
Melissa Medina Jimenez	2222 Ponce de Leon Blvd, 3 rd Floor Coral Gables, FL 33134

ARTICLE IV - Registered Agent and Office

The street address of the Company's initial registered agent and office is 1200 South Pine Island Road, Plantation, FL 33324, and the name of its initial registered agent at such office is NRAI Services, Inc.

In accordance with Section 605.0203(1)(b), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

Dated this 14th day of October, 2021



Name: Noemi Romero
Title: Authorized Representative

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ACCEPTANCE OF APPOINTMENT OF REGISTERED AGENT

The undersigned, having been named as Registered Agent and to accept service of process for Innovation Center of the Americas, LLC, at the place designated in these Articles of Organization, hereby accepts the appointment as registered agent and agrees to act in such capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties, and is familiar with and accepts the obligations of its position as registered agent as provided for in Florida Statutes Chapter 605.

Dated this 14th day of October, 2021.

NRAI SERVICES, INC.

By: Stephanie Hencz
Name: Stephanie Hencz
Title: Assistant Secretary