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(Requestor's Name)

(Address)

(Address)

(City/State/Zip/Phone #)

PICK-UP WAIT MAIL

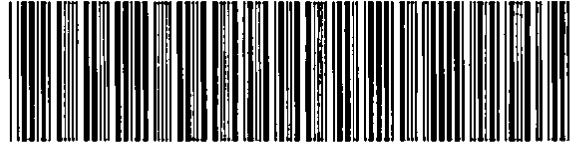
(Business Entity Name)

(Document Number)

certified Copies _____ Certificates of Status _____

Special Instructions to Filing Officer:

Office Use Only



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FILED
17 DEC 28 AM 9:48
U.S. DISTRICT COURT
SOUTHERN DISTRICT OF NEW YORK

T BURCH

DEC 29 2017

COVER LETTER

TO: New Filing Section
Division of Corporations

SUBJECT: CCAM USA, LLC

(Name of Resulting Florida Limited Company)

The enclosed Articles of Conversion, Articles of Organization, and fees are submitted to convert an "Other Business Entity" into a "Florida Limited Liability Company" in accordance with s. 605.1045, F.S.

Please return all correspondence concerning this matter to:

Eduardo R. Arista, Esq.

(Contact Person)

Arista Law & Tax

(Firm/Company)

1441 Brickell Avenue, Suite 1400

(Address)

Miami, Florida 33131

(City, State and Zip Code)

Lulenia5@gmail.com

E-mail Address: (to be used for future annual report notifications)

For further information concerning this matter, please call:

Eduardo R. Arista

at (305) 444-7662

(Name of Contact Person)

(Area Code) (Daytime Telephone Number)

Enclosed is a check for the following amount: (All checks processed by this office must be payable in US dollars and drawn on a bank located in the United States)

\$150.00 Filing Fees
(\$25 for Conversion
& \$125 for Articles
of Organization)

\$155.00 Filing Fees
and Certificate of
Status

\$180.00 Filing Fees
and Certified Copy

\$185.00 Filing Fees,
Certified Copy, and
Certificate of Status

STREET ADDRESS:

New Filing Section
Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, FL 32301

MAILING ADDRESS:

New Filing Section
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

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17 DEC 28 AM 9:49

**ARTICLES OF CONVERSION
FOR
CCAM, S.A.
INTO
CCAM USA, LLC**

OFFICE OF THE
CLERK OF THE
SUPREME COURT
TALLAHASSEE, FLORIDA

The Articles of Conversion and attached Articles of Organization are submitted to convert the following "Other Business Entity" into a Florida Limited Liability Company in accordance with §605.1045, Florida Statutes.

1. The name of the "Other Business Entity" immediately prior to the filing of this Certificate of Conversion is: CCAM, S.A.

2. The "Other Business Entity" is a corporation first organized, formed, or incorporated under the laws of Panama on April 29, 1997.

3. The name of the Florida Limited Liability Company as set forth in the attached Articles of Organizations shall be CCAM USA, LLC.

4. The conversion was approved by the CCAM, S.A. in accordance with the law of its jurisdiction of formation and by each member of the converting entity who as a result of the conversion will have interest holder liability under s. 605.1043(1)(b) and whose approval is required.

5. The converted entity has agreed to pay to the members of any limited liability company with appraisal rights the amount to which such members are entitled under ss. 605.1006 and 605.1061-605.1072 F.S.

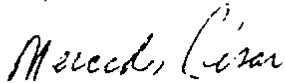
6. The effective date of the conversion shall be the same as the date of filing.

7. The initial street address of the principal office shall be 151 Crandon Boulevard, Unit 628, Key Biscayne, Florida 33149, or as otherwise provided by the Operating Agreement.

8. The initial mailing address shall be 848 Brickell Avenue, Suite 120 Miami, Florida 33131, or as otherwise provided by the Operating Agreement.

Signed this 27 day of November, 2017.

CCAM USA, LLC



MERCEDES CESAR BENARD, Manager

CCAM, S.A.



RAMIRO ABAUNZA SEDDA, Director

**ARTICLES OF ORGANIZATION OF
CCAM USA, LLC**

The undersigned, being authorized to execute and file these Articles, hereby certifies that:

ARTICLE I

NAME

The name of the Limited Liability Company is CCAM USA, LLC.

ARTICLE II

ADDRESS

The initial street address of the principal office and mailing address is 151 Crandon Boulevard, Unit 628, Key Biscayne, Florida 33149, or as otherwise provided by the Operating Agreement.

ARTICLE III

REGISTERED AGENT AND REGISTERED OFFICE

The name and the Florida street address of the initial registered agent are:

Arista Law & Tax
Four Seasons Tower
1441 Brickell Avenue, Suite 1400
Miami, FL 33131

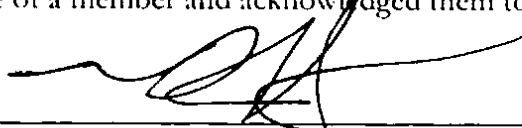
ARTICLE IV
MANAGEMENT

The Limited Liability Company is to be managed by its Manager and is therefore a manager-managed company. The name and address of the initial Manager are:

Mercedes Cesar Benard
785 Ridgewood Road
Key Biscayne, Florida 33149

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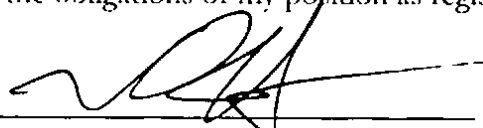
IN WITNESS WHEREOF, I have signed these Articles of Organization as an authorized representative of a member and acknowledged them to be my act this 11th day of December, 2017.



Eduardo R. Arista, Esq., Authorized Representative of a Member

STATEMENT ACCEPTING APPOINTMENT AS REGISTERED AGENT

I hereby accept the designation as registered agent to accept service of process for CCAM USA, LLC at the place designated in Article III above. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent under Chapter 605, Florida Statutes.



Arista Law & Tax, Registered Agent
Eduardo R. Arista, Esq., President