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FLORIDA LIMITED LIABILITY CO.
SHOULDER INNOVATIONS, LLC

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**ARTICLES OF ORGANIZATION
OF
SHOULDER INNOVATIONS, LLC**

The undersigned hereby forms a limited liability company with the meaning of the applicable provision of Chapter 605, Florida Statutes.

**ARTICLE I
NAME**

The name of this limited liability company is **SHOULDER INNOVATIONS, LLC**
(the "Company").

**ARTICLE II
DURATION**

The Company shall exist commencing on October 10, 2017, the date of filing of these Articles of Organization with the Florida Secretary of State, and the Company's existence shall be perpetual.

**ARTICLE III
PURPOSE**

The Company is organized for the purpose of transacting all lawful activities and businesses that may be conducted by a limited liability company under the laws of Florida.

**ARTICLE IV
PLACE OF PRINCIPAL OFFICE**

The mailing address and the street address of the Company's principal office is **2311 Clubside Court #1515 Palm Harbor, Florida 34683.**

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APR 10 2017

ARTICLE V
REGISTERED AGENT AND OFFICE

The name of the initial registered agent of the Company is Robert F. Cohen, CPA. The street address of the initial registered agent of the Company is 2918 Busch Lake Blvd., Tampa, Florida 33614.

ARTICLE VI
MEMBERS

The members are as follows: Ioannis P. Pappou, Managing Member, with a mailing address at 2311 Clubside Court #1515, Palm Harbor, FL 34683, Sergio Gutierrez with a mailing address at 805 Island Walk Dr., Tampa, FL 33602. Additional members to the Company may be admitted, but only upon the consent of the managers of the Company at the time admission is sought.

ARTICLE VII
MANAGEMENT OF THE COMPANY

The management of the Company shall be vested in the managers of the Company, as appointed by the members.

ARTICLE VIII
OPERATING AGREEMENT

The members shall have the power to adopt, alter, amend, or repeal the Operating Agreement of the Company containing provisions for the regulation and management of the affairs of the Company.

The undersigned executed these Articles of Organization on the 10th day of October 2017. In accordance with Section 605.0203(1)(6), Florida Statutes, the execution of these Articles constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

Ioannis P Pappou
2311 Clubside Court #1515
Palm Harbor, FL 34683

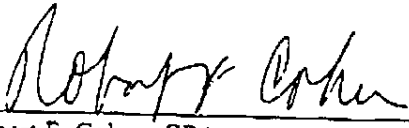

Ioannis P. Pappou, Managing Member

Sergio Gutierrez
805 Island Walk Dr.
Tampa, FL 33602


Sergio Gutierrez, Managing Member

ACCEPTANCE BY REGISTERED AGENT

Having been named Registered Agent and designated to accept service of process for the within-named Company, at the place designated herein, and being familiar with the obligations of that position, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.



Robert F. Cohen, CPA

Dated: 10/10/17