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(Requestor's Name)

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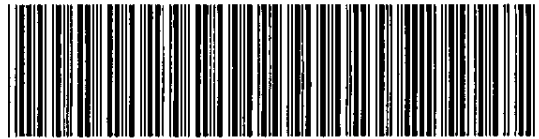
(Business Entity Name)

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W16-002986

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**NATIONAL  
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NCR National Corporate Research (Hong Kong) Limited,  
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Date: 01/15/2016

Account #: I20000000088

Name: Michelle Walker

Reference #:

ENTITY NAME: NELSON M. PICHARDO MD, LLC

*Attn:  
Jessica*

☐ Articles of Incorporation/Authorization to Transact Business

☐ Amendment

☐ Annual Report

☐ Change of Agent

☐ Reinstatement

☒ Conversion

☐ Merger

☐ Dissolution/Withdrawal

☐ Fictitious Name

☐ Other: \_\_\_\_\_

*Urgent!!  
\* Please Retain original  
submission date - 1/14/2016.*

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DEPARTMENT OF STATE  
16 JAN 15 PM 4:13

Authorized Amount: \_\_\_\_\_

Signature: *Michelle Walker*

115 North Calhoun Street, Suite #4, Tallahassee, FL 32301

Telephone: (866) 625-0838 Fax: (866) 625-0839 International +1 (212) 947-7200

E-Mail: [info@nationalcorp.com](mailto:info@nationalcorp.com) Website: [www.nationalcorp.com](http://www.nationalcorp.com)



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FLORIDA DEPARTMENT OF STATE  
Division of Corporations

January 15, 2016

NATIONAL CORPORATE RESEARCH, LTD.

SUBJECT: NELSON M. PICHARDO MD, LLC  
Ref. Number: W16000002986

We have received your document for NELSON M. PICHARDO MD, LLC and your check(s) totaling \$. However, the enclosed document has not been filed and is being returned for the following correction(s):

It appears that the WRONG FORM may have been filed out. The current application is for an Entity Leaving the State of Florida. IF this Entity is staying in the State of Florida, but CHANGING Entity TYPE, another form is needed.

As a condition of a conversion, pursuant to s.605.0212(9) & s.605.0212(10), Florida Statutes, the entity must be active and current in filing its annual reports with the Department of State through December 31 of the calendar year in which the conversion is submitted for filing.

The document must be signed by a chairman, vice chairman, director, officer, or an incorporator, if directors or officers have not been selected.

Please return the corrected original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6052.

Thomas Chang  
Regulatory Specialist II  
New Filing Section

Letter Number: 516A00001031

**Articles of Conversion**  
For  
**"Other Business Entity"**  
Into  
**Florida Limited Liability Company**

The Articles of Conversion **and attached Articles of Organization** are submitted to convert the following **"Other Business Entity" into a Florida Limited Liability Company** in accordance with s.605.1045, Florida Statutes.

1. The name of the "Other Business Entity" immediately prior to the filing of the Articles of Conversion is:  
NELSON M. PICHARDO, MD., P.A.

(PM-004197) (Enter Name of Other Business Entity)

2. The "Other Business Entity" is a CORPORATION  
(Enter entity type. Example: corporation, limited partnership,  
general partnership, common law or business trust, etc.)

First organized, formed or incorporated under the laws of FLORIDA  
on JANUARY 14, 2002 ✓ (Enter state, or if a non-U.S. entity, the name of the country)  
(date of organization, formation or incorporation)

3. The name of the Florida Limited Liability Company as set forth in the **attached Articles of Organization**:

NELSON M. PICHARDO MD, LLC

(Enter Name of Florida Limited Liability Company)

4. If not effective on the date of filing, enter the effective date: \_\_\_\_\_  
(The effective date: 1) cannot be prior to date of receipt or filed date nor more than 90 days after the date this document is filed by the Florida Department of State; **AND** 2) must be the same as the effective date listed in the attached Articles of Organization, if an effective date is listed therein.)

**Note:** If the date inserted in this block does not meet the applicable statutory filing requirements, this date will not be listed as the document's effective date on the Department of State's records.

5. The plan of conversion has been approved in accordance with all applicable statutes.

FILED  
DEPARTMENT OF STATE  
CORPORATIONS  
15 JAN 14 AM 8:34

Signed this 14th day of JANUARY 20 16

**Signature of Authorized Representative of Limited Liability Company:**

Signature of Authorized Representative: Nelson M. Pichardo  
Printed Name: NELSON M. PICHARDO Title: PRESIDENT

**Signature(s) on behalf of Other Business Entity: [See below for required signature(s)]**

Signature: Nelson Pichardo  
Printed Name: NELSON M. PICHARDO Title: PRESIDENT

Signature: \_\_\_\_\_  
Printed Name: \_\_\_\_\_ Title: \_\_\_\_\_

Signature: \_\_\_\_\_  
Printed Name: \_\_\_\_\_ Title: \_\_\_\_\_

Signature: \_\_\_\_\_  
Printed Name: \_\_\_\_\_ Title: \_\_\_\_\_

Signature: \_\_\_\_\_  
Printed Name: \_\_\_\_\_ Title: \_\_\_\_\_

Signature: \_\_\_\_\_  
Printed Name: \_\_\_\_\_ Title: \_\_\_\_\_

**If Florida Corporation:**

Signature of Chairman, Vice Chairman, Director, or Officer.  
If Directors or Officers have not been selected, an Incorporator must sign.

**If Florida General Partnership or Limited Liability Partnership:**

Signature of one General Partner.

**If Florida Limited Partnership or Limited Liability Limited Partnership:**

Signatures of ALL General Partners.

**All others:**

Signature of an authorized person.

**Fees:**

Articles of Conversion:	\$25.00
Fees for Florida Articles of Organization:	\$125.00
Certified Copy:	\$30.00 (Optional)
Certificate of Status:	\$5.00 (Optional)

**ARTICLES OF ORGANIZATION  
OF  
NELSON M. PICHARDO MD, LLC**

**ARTICLE I: - Name**

The name of the Limited Liability Company is **NELSON M. PICHARDO MD, LLC**

**ARTICLE II: - Address**

The mailing address and street address of the principal office of the Limited Liability Company is:

**111 Webb Drive  
Davenport, Florida 33837**

**ARTICLE III: - Registered Agent, Registered Office, & Registered Agent's Signature**

The name and the Florida street address of the registered agent are:

**National Corporate Research, Ltd., Inc.  
115 North Calhoun Street, Suite 4  
Tallahassee, Florida 32301**

*Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S.*

National Corporate Research, Ltd., Inc., as Registered Agent

Michelle Walker Asst. Sec.  
Name: Michelle Walker  
Title: Assistant Secretary

**IN WITNESS WHEREOF**, the undersigned has executed these Articles of Organization on January 14, 2016.

\_\_\_\_\_  
/s/ Nelson M. Pichardo, M.D.  
Nelson M. Pichardo, M.D. authorized representative of a Member

(In accordance with section 605.0203(1)(b), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in Section 817.155, Florida Statutes.)

\_\_\_\_\_  
Nelson M. Pichardo, M.D.  
Typed or printed name of signee

FILED  
SECRETARY OF STATE  
JAN 14 2016 11:03 AM  
TALLAHASSEE, FLORIDA