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To: Division of Corporations
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From: Account Name : GONZALEZ & RODRIGUEZ, P.L.
Account Number : I20040000138
Phone : (305) 461-4880
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Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please.

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FLORIDA LIMITED LIABILITY CO.
DdCM GLOBAL CONSULTANTS, LLC

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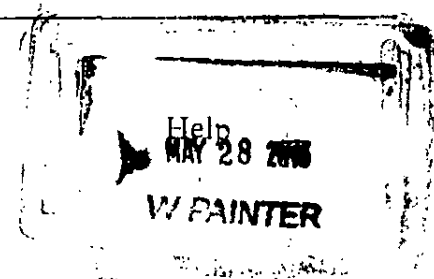
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**ARTICLES OF ORGANIZATION
OF
DdCM GLOBAL CONSULTANTS, LLC**

ARTICLE I- NAME

The name of this Limited Liability Company ("Company") shall be:
DdCM GLOBAL CONSULTANTS, LLC

ARTICLE II - ADDRESS

The mailing address and street address of the principal office of the Limited Liability Company is 3072 Matilda Street, Unit 2, Miami, FL 33133.

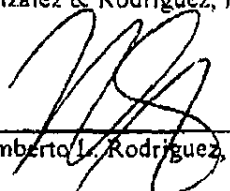
ARTICLE III - REGISTERED AGENT, REGISTERED OFFICE, & REGISTERED AGENT'S SIGNATURE

The name and Florida street address of the initial registered agent of the Company is:

Gonzalez & Rodriguez, PL
999 Ponce De Leon Blvd., Suite 1135
Coral Gables, Florida 33134

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F. S.

Gonzalez & Rodriguez, PL

By: 
Humberto L. Rodriguez, Manager

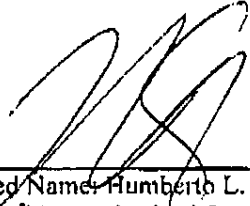
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ARTICLE IVI - MANAGERS

The name and address of each person authorized to manage and control the Limited Liability Company:

<u>Title</u>	<u>NAME & ADDRESS</u>
MGR	JORGE DIAZ DEL CASTILLO 3072 Matilda Street, Unit 2 Miami, FL 33133



Printed Name: Humberto L. Rodriguez
Print Title: Authorized Representative

(In accordance with section 605.0203 (1) (b), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.)

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