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**FLORIDA LIMITED LIABILITY CO.  
P&C USA GROUP, LLC**

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ARTICLES OF ORGANIZATION  
OF  
P&C USA GROUP, LLC

Pursuant to the provisions of Chapter 605 of the Florida Statutes (the "Florida Revised Limited Liability Company Act"), the undersigned representative of the members, for the purposes of forming a Florida limited liability company, hereby adopts the following Articles of Organization:

ARTICLE 1  
NAME

The name of the company is P&C USA GROUP, LLC (the "Company").

ARTICLE 2  
DURATION AND PLACE OF BUSINESS

The period of duration of the Company is perpetual and its principal place of business is at 3030 ne 188<sup>th</sup> Street, Unit TH2, Aventura, Florida 33180. The Company may also maintain an office or offices at such other place or places, either within or without the State of Florida as may be determined, from time to time, by the Company's manager.

ARTICLE 3  
MAILING ADDRESS

The Company's mailing address will be at 323 Sunny Isles Boulevard, Suite 901, Sunny Isles, Florida 33160.

ARTICLE 4  
PURPOSE

The purposes for which the Company is organized are to engage in any lawful act or activity for which companies may be organized under the Florida Revised Limited Liability Company Act.

ARTICLE 5  
REGISTERED OFFICE AND REGISTERED AGENT

The registered office of the Company shall be located at 407 Lincoln Road Penthouse NE, Miami Beach, Florida 33139, or at such location as may be determined by the Company's managers; and the Company's registered agent shall be Barbosa Legal.

ARTICLE 6  
MANAGEMENT

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Subject to the provisions of the Florida Revised Limited Liability Company Act, the following provisions are adopted for the management of the business and for the conduct of the affairs of the Company:

6.1. The management of the Company is vested in the Managers, as defined in the Company's Operating Agreement.

6.2. Initial Managers. The name of the Company's initial Managers are Paulo Eduardo Rodrigues Ceschin and Rafael Simão Ceschin, individuals, whose mailing address is 407 Lincoln Road, Penthouse NE, Miami Beach, Florida 33139.

ARTICLE 7  
LIMITATION OF LIABILITY OF MANAGERS AND MANAGING MEMBERS

The liability of the managers and managing members of the Company for monetary damages shall be eliminated to the fullest extent permissible under Section 605.04093 of the Florida Revised Limited Liability Company Act.

ARTICLE 8  
INDEMNIFICATION OF COMPANY'S AGENTS.

Subject to the applicable limits set forth in Section 605.04093(2) of the Florida Revised Limited Liability Company Act, the Company is authorized to provide indemnification of its members, managers, managing members, officers, employees, and agents through operating agreement provisions.

IN WITNESS WHEREOF, the undersigned have hereunto executed these Articles of Organization on this 16<sup>th</sup> day of March 2015.

/s/ Bruna Barbosa  
Bruna J. Barbosa, Esq.  
as Authorized Representative of the Members

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P&C USA GROUP, LLC  
ACCEPTANCE OF THE REGISTERED AGENT

I hereby am familiar with and accept the duties and responsibilities as registered agent for P&C USA Group, LLC.

/s/ Bruna Barbosa  
Bruna Barbosa, Esq.

Date: March 16, 2015

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