

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L14000175759  
FILED 8:00 AM  
November 12, 2014  
Sec. Of State  
bbostick

**Article I**

The name of the Limited Liability Company is:

FLASH COVER USA LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:

20283 STATE ROAD 7  
SUITE 300  
BOCA RATON, FL. 33498

The mailing address of the Limited Liability Company is:

20283 STATE ROAD 7  
SUITE 300  
BOCA RATON, FL. 33498

**Article III**

The name and Florida street address of the registered agent is:

JOAO LUIZ MALAGO  
10860 HAYDN DR  
BOCA RATON, FL. 33498

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: JOAO LUIZ MALAGO

## Article IV

The name and address of person(s) authorized to manage LLC:

Title: MGRM  
JOAO LUIZ MALAGO  
10860 HAYDN DR  
BOCA RATON, FL. 33498

Title: MGR  
DARIO JOSE DE CARVALHO  
RUA ESPERANCA 2423 JALES  
SAU PAULO, BR. 15700000

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Signature of member or an authorized representative

Electronic Signature: JOAO LUIZ MALAGO

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.