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#### ARTICLES AND CERTIFICATE OF CONVERSION OF

## JOSE RAMON MAS HOLDINGS CORPORATION, A TEXAS CORPORATION INTO

#### JOSE RAMON MAS HOLDINGS, LLC, A FLORIDA LIMITED LIABILITY <u>COMPANY</u>

These Articles and Certificate of Conversion and attached Articles of Organization are submitted to convert Jose Ramon Mas Holdings Corporation, a Texas corporation (the "Converting Corporation") into Jose Ramon Mas Holdings, LLC, a Florida limited liability company (the "Converted Limited Liability Company") in accordance with §605.1045, Florida Statutes, and the Texas Corporation Law.

- 1. The Converting Corporation hereby certifies to the following statements:
  - a. The name of the Converting Corporation immediately prior to the filing of these Articles and Certificate of Conversion is Jose Ramon Mas Holdings Corporation.
  - b. The Converting Corporation was first incorporated under the laws of the state of Texas on December 30, 1994, and was issued charter number 1338053-00 by the Secretary of State of Texas.
  - c. The plan of conversion has been approved as required by the laws of the states of Texas and Florida and by each stockholder of the Converting Corporation who as a result of the conversion will have interest holder liability under §605,1043(1)(b) and whose approval is required.
  - d. An executed plan of conversion is on file at the principal place of business of the Converting Corporation. The address of the principal place of business of the Converting Corporation is 2716 E. 5<sup>th</sup> Street, Austin, TX 78702.
  - e. A signed plan of conversion will be on file at the principal place of business of the Converted Limited Liability Company. The address of the principal place of business of the Converted Limited Liability Company is 7385 Galloway Road, Suite 200, Miami, Florida 33173.
  - f. A copy of the plan of conversion will be furnished on written request without cost by the Converting Corporation before the conversion or by the Converted Limited Liability Company after the conversion to any shareholder of the Converting Corporation or member of the Converted Limited Liability Company.

- 2. The name of the Converted Limited Liability Company, a Florida limited liability company as set forth in the attached Articles of Organization, is Jose Ramon Mas Holdings, LLC.
- 3. The Converting Corporation has outstanding 1000 shares of Common Stock. The Common Stock is the only class of stock of the Converting Corporation and all such shares were voted unanimously to approve the plan of conversion.
- 4. This document is effective on its date of filing.
- 5. In lieu of providing the tax certificate, the Converted Limited Liability Company is liable for the payment of any franchise taxes.

The undersigned signs this document subject to the penalties imposed by law for the submission of a materially false or fraudulent document.

Dated this 3 day of October, 2014.

JOSE RAMON MAS HOLDINGS CORPORATION

Jose Rasson Mas, President

JOSE RAMON MAS HOLDINGS, LLC

By:

Jose Ramon Mas, President

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## ARTICLES OF ORGANIZATION JOSE RAMON MAS HOLDINGS, LLC

The undersigned hereby certifies the following for purposes of forming a limited liability company under the laws of the State of Florida. The following Articles shall be the charter and authority for the conduct of business of such limited liability company.

#### ARTICLE 1

#### **NAME**

The name of the limited liability company shall be JOSE RAMON MAS HOLDINGS, LLC.

#### ARTICLE II

#### **ADDRESS**

The mailing address and street address of the principal office of this limited liability company shall be 7385 Galloway Road, Suite 200, Miami, Florida 33173.

#### ARTICLE III

#### INITIAL REGISTERED AGENT

The initial registered agent and the street address of the initial registered agent of the limited liability company shall be Charles E. Muller II, 7385 Galloway Road, Suite 200, Miami, Florida 33173.

Executed by the undersigned at Miami, Florida, this  $\frac{3^{(d)}}{2}$  day of October, 2014.

Charles E. Muller II, authorized representative of a member of JOSE RAMON MAS HOLDINGS, LLC

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### ACCEPTANCE BY REGISTERED AGENT

Having been named as registered agent and to accept service of process for the abovestated limited liability company at the place designated in this certificate, the undersigned hereby accepts the appointment as registered agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and compete performance of his duties, and states that he is familiar with and accepts the obligations of that position as provided for in Chapter 605, Florida Statutes.

Dated this  $3^{n/2}$  day of October, 2014.

Charles E. Muller I

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