

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L10000125638  
FILED 8:00 AM  
December 07, 2010  
Sec. Of State  
gmcleod

**Article I**

The name of the Limited Liability Company is:

LITTLE HAVANA MERCHANT ALLIANCE, LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:

2600 CALLE OCHO  
MIAMI, FL. 33135

The mailing address of the Limited Liability Company is:

2600 CALLE OCHO  
MIAMI, FL. 33135

**Article III**

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The name and Florida street address of the registered agent is:

CORINNA J MOEBIUS  
2600 CALLE OCHO  
MIAMI, FL. 33135

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: CORINNA MOEBIUS

## Article V

The name and address of managing members/managers are:

Title: MGRM  
WILLIAM O FULLER  
2600 CALLE OCHO  
MIAMI, FL. 33135

Title: MGRM  
CORINNA J MOEBIUS  
2600 CALLE OCHO  
MIAMI, FL. 33135

Signature of member or an authorized representative of a member

Signature: CORINNA MOEBIUS

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