

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L10000103923  
FILED 8:00 AM  
October 05, 2010  
Sec. Of State  
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**Article I**

The name of the Limited Liability Company is:

FWRD HOLDINGS, LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:

100 NE 30TH ST  
WILTON MANORS, FL. 33334

The mailing address of the Limited Liability Company is:

100 NE 30TH ST  
WILTON MANORS, FL. 33334

**Article III**

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The name and Florida street address of the registered agent is:

JOEL FRIEND & ASSOCIATES, INC  
2863 EXECUTIVE PARK DR  
105  
WESTON, FL. 33331

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: JOEL FRIEND

### **Article V**

The name and address of managing members/managers are:

Title: MGR  
FRANK W RUPPEN  
100 NE 30TH ST  
WILTON MANORS, FL. 33334

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### **Article VI**

The effective date for this Limited Liability Company shall be:

10/05/2010

Signature of member or an authorized representative of a member

Signature: FRANK RUPPEN