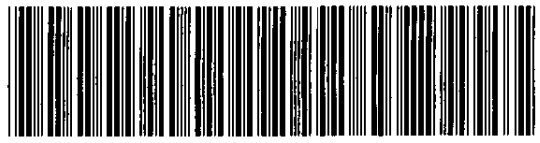


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TALLAHASSEE, FLORIDA

COVER LETTER

**TO: Registration Section
Division of Corporations**

SUBJECT: RJHA Holdings, LLC
Name of Limited Liability Company

The enclosed Articles of Organization and fee(s) are submitted for filing.

Please return all correspondence concerning this matter to the following:

Richard J. Heisenbottle
Name of Person

RJHA Holdings, LLC.

2199 Ponce de Leon Boulevard,
Suite 400
Firm/Company

Coral Gables, FL 33134
Address

richard@rjha.net
City/State and Zip Code

richard@rjha.net
E-mail address: (to be used for future annual report notification)

For further information concerning this matter, please call:

Richard J. Heisenbottle at (305) 446-7799
Name of Person Area Code & Daytime Telephone Number

Enclosed is a check for the following amount:

- \$125.00 Filing Fee \$130.00 Filing Fee & Certificate of Status \$155.00 Filing Fee & Certified Copy (additional copy is enclosed) \$160.00 Filing Fee, Certificate of Status & Certified Copy (additional copy is enclosed)

Mailing Address
Registration Section
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

Street/Courier Address
Registration Section
Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, FL 32301

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I

The name of the Limited Liability Company is:

RJHA Holdings, LLC

ARTICLE II

The mailing address and street address of the principal office of the Limited Liability Company is:


RJHA Holdings, LLC
2199 Ponce de Leon Boulevard
Suite 400
Coral Gables, Florida 33134

ARTICLE III

The name and the Florida street address of the registered agent are:

Richard J. Heisenbottle
2199 Ponce de Leon Boulevard
Suite 400
Coral Gables, Florida 33134

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place so designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.


Richard J. Heisenbottle
Registered Agent

ARTICLE IV

The Limited Liability Company is to be managed by the members and is therefore, a member-managed company. The Member Manager is Richard J. Heisenbottle.


Richard J. Heisenbottle, MGRM

FILED
10 FEB - 1 PM 5:00
SECRETARY OF STATE
TALLAHASSEE, FLORIDA