

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L09000117736  
FILED 8:00 AM  
December 10, 2009  
Sec. Of State  
nculligan

**Article I**

The name of the Limited Liability Company is:

3 THE HARD WAY LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:

15248 SW 109 STREET  
MIAMI, . US 33196

The mailing address of the Limited Liability Company is:

15248 SW 109 STREET  
MIAMI, . US 33196

**Article III**

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The name and Florida street address of the registered agent is:

MICHAEL J GIRON  
15248 SW 109 STREET  
MIAMI, FL. 33196

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: MICHAEL J. GIRON

### **Article V**

The name and address of managing members/managers are:

Title: MGR  
MICHAEL J GIRON  
15248 SW 109 STREET  
MIAMI, FL. 33196 US

Title: MGR  
DWYANE T WADE JR.  
15248 SW 109 STREET  
MIAMI, FL. 33196 US

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### **Article VI**

The effective date for this Limited Liability Company shall be:

12/10/2009

Signature of member or an authorized representative of a member

Signature: MICHAEL J. GIRON