

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L09000047182
FILED 8:00 AM
May 14, 2009
Sec. Of State
clewis

Article I

The name of the Limited Liability Company is:

BLANCHARD & ASSOCIATES LLC

Article II

The street address of the principal office of the Limited Liability Company is:

C/O CERVETTA-LAPHAM & ASSOCIATES
6609 SW 65TH STREET
SOUTH MIAMI, FL. US 33143

The mailing address of the Limited Liability Company is:

C/O CERVETTA-LAPHAM & ASSOCIATES
6609 SW 65TH STREET
SOUTH MIAMI, FL. US 33143

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

CERVETTA-LAPHAM & ASSOCIATES, PA
6609 SW 65TH STREET
SOUTH MIAMI, FL. 33143

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: ANA CERVETTA-LAPHAM

Article V

The name and address of managing members/managers are:

Title: MGRM
ANA I. BLANCHARD
6609 SW 65TH STREET
SOUTH MIAMI, FL. 33143 US

Title: MGRM
LORENA N. LEVI
6609 SW 65TH STREET
SOUTH MIAMI, FL. 33143 US

Title: MGRM
PAOLA TAPIA
6609 SW 65TH STREET
SOUTH MIAMI, FL. 33143 US

Signature of member or an authorized representative of a member

Signature: ANA I. BLANCHARD

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