

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L08000060134  
FILED 8:00 AM  
June 18, 2008  
Sec. Of State  
btadlock

**Article I**

The name of the Limited Liability Company is:  
3-HEADED MONSTER, LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:  
2701 SOUTH BAYSHORE DRIVE  
305  
MIAMI, FL. 33133

The mailing address of the Limited Liability Company is:  
2701 SOUTH BAYSHORE DRIVE  
305  
MIAMI, FL. 33133

**Article III**

The purpose for which this Limited Liability Company is organized is:  
ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The name and Florida street address of the registered agent is:  
ALVAREZ, ALMAZAN & BARBARA, LLP  
2701 SOUTH BAYSHORE DRIVE  
305  
MIAMI, FL. 33133

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: RICHARD L. BARBARA

## Article V

The name and address of managing members/managers are:

Title: MGR  
RICHARD L BARBARA  
2701 SOUTH BAYSHORE DRIVE, STE. 305  
MIAMI, FL. 33133

Title: MGR  
HUGO V ALVAREZ  
2701 SOUTH BAYSHORE DRIVE, STE. 305  
MIAMI, FL. 33133

Title: MGR  
ALEXANDER P ALMAZAN  
2701 SOUTH BAYSHORE DRIVE, STE. 305  
MIAMI, FL. 33133

Signature of member or an authorized representative of a member

Signature: RICHARD L. BARBARA

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