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Division of Corporations
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To: Division of Corporations
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From: Account Name : EMPIRE CORPORATE KIT COMPANY
Account Number : 072450003255
Phone : (305) 634-3694
Fax Number : (305) 633-9696

FLORIDA/FOREIGN LIMITED LIABILITY CO.

zap holdings llc

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August 2, 2007

FLORIDA DEPARTMENT OF STATE

Division of Corporations

EMPIRE CORPORATE KIT COMPANY

SUBJECT: ZAP HOLDINGS LLC
REF: W07000037545

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**ARTICLES OF ORGANIZATION FOR A
FLORIDA LIMITED LIABILITY COMPANY**

2

ARTICLE I - ZAP HOLDINGS LLC

**ARTICLE II - 12925 SW 88th Lane
Miami, Fl 33186**

**ARTICLE III- Juan C. Zapata
12925 SW 88th Lane
Miami, FL 33186**

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Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated, hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.


Registered Agent's Signature

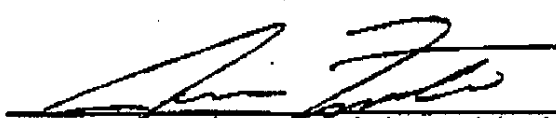
7/27/07
Date

ARTICLE IV - Management

The Limited Liability Company is to be managed by one manager or more managers and is, therefore, a manager - managed company

Managers:

- 1- Juan C. Zapata - 12925 SW 88 Ct, Miami FL 33186 - (75%)
- 2- Greenback investments - 12925 SW 88 Ct, Miami FL 33186 (25%)


Signature of a member or an authorized representative of a member.
In accordance with section 608.408 (5), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that facts stated herein are true.

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