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Florida Department of State  
Division of Corporations  
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To: Division of Corporations  
Fax Number : (850)205-0383

From: Account Name : A 1 A CORPORATE SERVICES, INC.  
Account Number : I20010000247  
Phone : (800)494-3124  
Fax Number : (305)675-2811

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

FLORIDA/FOREIGN LIMITED LIABILITY CO.

ALTERMEDIA, LLC

Certificate of Status	0
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**ARTICLES OF ORGANIZATION FOR A FLORIDA LIMITED LIABILITY COMPANY**

In compliance with Chapter 608, F.S.

**ARTICLE I: NAME**

The name of the Limited Liability Company is:

ALTERMEDIA, LLC

**ARTICLE II: Address**

The mailing address and street address of the principal office of the Limited Liability Company is:

2332 GALIANO STREET

CORAL GABLES FLORIDA 33134

**ARTICLE III: REGISTERED AGENT, REGISTERED OFFICE & REGISTERED AGENT SIGNATURE**

The name and the Florida street address of the registered agent are:

HILDA GUINAND

10521 MAHOGANY KEY CIRCLE #101

MIAMI FL 33196

Having been named as registered agent to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

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TALLAHASSEE FLORIDA

x *Hilda Guinand*

HILDA GUINAND / REGISTERED AGENT'S SIGNATURE

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ALTERMEDIA, LLC

ARTICLE IV: MANAGEMENT

The Limited Liability Company is to be managed by one or more members and is, therefore, a Member Managed Company.

ARTICLE V: MEMBERS (optional)

**MANAGING MEMBER:**

CARLOS HULETT GUINAND  
10521 MAHOGANY KEY CIRCLE #101  
MIAMI FL 33196

**MANAGING MEMBER:**

DANIEL HERRERA CATALA  
10521 MAHOGANY KEY CIRCLE #101  
MIAMI FL 33196

**MANAGING MEMBER:**

HILDA GUINAND  
10521 MAHOGANY KEY CIRCLE #101  
MIAMI FL 33196

07 MAR 08 AM 9:00  
SECRETARY OF STATE  
TALLAHASSEE FLORIDA

x *Hilda Guinand*

Signature of a member or an authorized representative of a member

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

HILDA GUINAND

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