

JAN. 17. 2007 4:29PM

GUTTENMACHER, BOHATCH & BARINAGA-BURCH

NO. 450 P. 1

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FLORIDA/FOREIGN LIMITED LIABILITY CO.

Kinkead Holdings, LLC

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Articles of Organization
for
KINKEAD HOLDINGS, LLC
a Florida Limited Liability Company

The undersigned, desiring to form a limited liability company under and pursuant to Florida Statute 608 entitled the Florida Limited Liability Company Act, does hereby adopt the following Articles of Organization for such company:

1. **Name.** The name of the Limited Liability Company shall be:

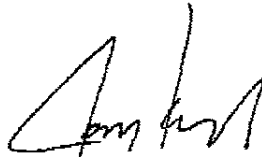
KINKEAD HOLDINGS, LLC

2. **Duration/Continuation.** The period of this company's duration shall be fifty (50) years, unless terminated earlier or later extended in accordance with the related provisions of the Operating Agreement of the company.

3. **Address.** The mailing address and street address of the principal office of the Limited Liability Company is 1640 Daytonia Road, Miami Beach, FL 33141.

4. **Registered Agent and Office.** The name and street address of the initial registered agent and office for this company is as follows: Jeffrey Allen Kinkead, 1640 Daytonia Road, Miami Beach, Florida, 33141.

Having been named as Registered Agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as Registered Agent as provided for in Chapter 608, F.S.



Jeffrey Allen Kinkead, Registered Agent

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5. Management. The name and address of each Manager or Managing Member is as follows:

Title:

Name and Address:

MGR

JEFFREY ALLEN KINKEAD

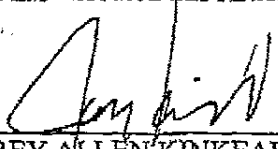
Address: 1640 Daytona Road, Miami Beach, FL 33141

MGR

VILMA MIMI KINKEAD

Address: 1640 Daytona Road, Miami Beach, FL 33141

IN WITNESS WHEREOF, the undersigned has executed this Articles of Organization on this 9th day of November, 2006.



JEFFREY ALLEN KINKEAD, Manager



VILMA MIMI KINKEAD, Manager

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