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From: Account Name : HUNTON & WILLIAMS  
Account Number : 120000000236  
Phone : (305)810-2542  
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FLORIDA/FOREIGN LIMITED LIABILITY CO.

APACHE CAPITAL MANAGEMENT, LLC

Certificate of Status	1
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**ARTICLES OF ORGANIZATION  
OF  
APACHE CAPITAL MANAGEMENT, LLC**

Pursuant to the provisions of Chapter 608, Florida Statutes, for the purpose of forming a limited liability company under the laws of the State of Florida, the following are the Articles of Organization for Apache Capital Management, LLC (the "Company"):

**ARTICLE I  
NAME**

The name of the limited liability company is Apache Capital Management, LLC (the "Company").

**ARTICLE II  
MAILING ADDRESS AND PRINCIPAL PLACE OF BUSINESS**

The mailing address and principal place of business of the Company is 2665 S. Bayshore Drive, Suite 601, Coconut Grove, Florida 33133.

**ARTICLE III  
INITIAL REGISTERED AGENT**

The name and address of the initial registered agent for the Company in Florida is Richard Razook, Hunton & Williams LLP, 1111 Brickell Ave., Suite 2500, Miami, Florida 33131.

**ARTICLE IV  
MANAGEMENT**

The Company is to be member managed. The name and address of each Member is as follows:

**Title:**

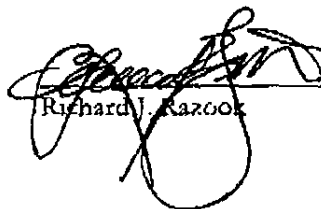
Member

**Name and Address:**

Facundo L. Bacardi  
2665 S. Bayshore Drive  
Suite 601  
Coconut Grove, FL 33133

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IN WITNESS WHEREOF, pursuant to Section 608.407, Florida Statutes, the undersigned, authorized representative of a member of the Company, has executed these Articles of Organization this 12th day of December, 2006.

  
Richard J. Razook

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**CERTIFICATE DESIGNATING THE ADDRESS  
AND AN AGENT UPON WHOM PROCESS MAY BE SERVED**

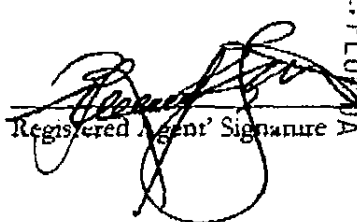
**WITNESSETH:**

That **APACHE CAPITAL MANAGEMENT, LLC**, desiring to organize under the laws of the State of Florida, has named Richard J. Razook, whose offices are located at Hunton & Williams LLP, 1111 Brickell Ave., Suite 2500, Miami, Florida 33131, as its agent to accept service of process within this state.

**ACKNOWLEDGMENT:**

Having been named to accept service of process for the above-stated corporation, at the place designated in this certificate, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with, and accept the duties and obligations of a registered agent outlined in Section 608.415, Florida Statutes.

Dated this 12th day of December, 2006.

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Registered Agent Signature