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Florida Department of State
Division of Corporations
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DIVISION OF CORPORATION

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To: Division of Corporations
Fax Number : (850)205-0383

From: Account Name : EMPIRE CORPORATE KIT COMPANY
Account Number : 072450003255
Phone : (305) 634-3694
Fax Number : (305) 633-9696

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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FLORIDA/FOREIGN LIMITED LIABILITY CO.

kar's world llc

Certificate of Status	0
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ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name:

The name of the Limited Liability Company is:

KAR'S WORLD LLC

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

Principal Office Address

17011 North Bay Road Bldg. #3 Suite 207
Sunny Isles Beach, FL 33160

Mailing Address:

17011 North Bay Road Bldg. #3 Suite 207
Sunny Isles Beach, FL 33160

ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

Nelly M. Tacsá
17011 North Bay Road
Bldg. #3 Suite 207
Sunny Isles Beach, FL 33160

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Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all status relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608.F.S.

Nelly M. Tacsá

Registered Agent's Signature (REQUIRED)

(CONTINUED)
Page 1 of 2

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Howland MMS

ARTICLE IV - Manager(s) or Managing Member(s):

The name and address of each Manager or Managing Member is as follows:

Title:

Name and Address:

Nelly M. Tacsá
MGR Partner

17011 North Bay Road Bldg. #3 Suite 207
Sunny Isles Beach, FL 33160

Luis E. Sarmiento
MGR Partner

17011 North Bay Road Bldg. #3 Suite 207
Sunny Isles Beach, FL 33160

ARTICLE V: Effective date, if other than the date of filing 04/06/2006

REQUIRED SIGNATURE:

Nelly Tacsá

Signature of a member or an authorized representative of a member

(In accordance with section 608.401(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Nelly M. Tacsá (Manager)

Typed or printed name of signee

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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