

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L06000075180
FILED 8:00 AM
July 31, 2006
Sec. Of State
nculligan

Article I

The name of the Limited Liability Company is:
EMTRAC TIRE & RUBBER COMPANY, LLC

Article II

The street address of the principal office of the Limited Liability Company is:
11940 CAMDEN PARK DR
WINDERMERE, FL. 34786

The mailing address of the Limited Liability Company is:
11940 CAMDEN PARK DR
WINDERMERE, FL. 34786

Article III

The purpose for which this Limited Liability Company is organized is:
ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:
SHYAM KOTWAL
1555 HARRIER DR
ORLANDO, FL. 32837

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: SHYAM KOTWAL

Article V

The name and address of managing members/managers are:

Title: MGRM
ARUN PARTI
11940 CAMDEN PARK DR
WINDERMERE, FL. 34786

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Article VI

The effective date for this Limited Liability Company shall be:

07/29/2006

Signature of member or an authorized representative of a member

Signature: SHYAM KOTWAL