

Florida Department of State
Division of Corporations
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To: Division of Corporations
Fax Number : (850)205-0383

From: Rosa Wong, Paralegal
Account Name : AKERMAN, SENTERFITT & EIDSON, P.A.
Account Number : 075471001363
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FLORIDA/FOREIGN LIMITED LIABILITY CO.
TELCOM VENTURES LLC

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**ARTICLES OF ORGANIZATION
OF
TELCOM VENTURES LLC**

ARTICLE I: - Name

The name of the Limited Liability Company is: **TELCOM VENTURES LLC**

ARTICLE II: - Address

The mailing address and street address of the principal office of the Limited Liability Company is:

200 South Biscayne Boulevard
40th Floor
Miami, Florida 33131-2398

ARTICLE III: - Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

Serge G. Martin
200 South Biscayne Boulevard
40th Floor
Miami, Florida 33131-2398

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.



Serge G. Martin, Registered Agent

ARTICLE IV: - Management

The Limited Liability Company is to be managed by one Manager or more Managers and is, therefore, a manager - managed company.

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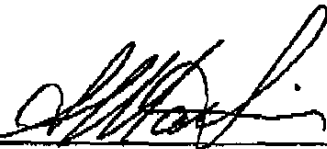
ARTICLE V: - Manager(s) or Managing Member(s):
The name and address of each Manager is as follows:

MGR

Dr. Rajendra Singh
201 N. Union Street, Suite 360
Alexandria, VA 22314

MGR

Serge G. Martin
200 S. Biscayne Boulevard, 40th Floor
Miami, Florida 33131-2398



Serge G. Martin, Authorized Signer

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Serge G. Martin
Typed or printed name of signer

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