

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L06000046361  
FILED 8:00 AM  
May 04, 2006  
Sec. Of State  
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**Article I**

The name of the Limited Liability Company is:  
EQUUS INVESTMENTS PROPERTIES LLC.

**Article II**

The street address of the principal office of the Limited Liability Company is:  
2121 PONCE DE LEON BLVD  
STE. 240  
CORAL GABLES, FL. 33134

The mailing address of the Limited Liability Company is:  
2121 PONCE DE LEON BLVD  
STE. 240  
CORAL GABLES, FL. 33134

**Article III**

The purpose for which this Limited Liability Company is organized is:  
ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The name and Florida street address of the registered agent is:  
GABRIEL PRATS  
2121 PONCE DE LEON BLVD  
STE 240  
CORAL GABLES, FL. 33134

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: GABRIEL PRATS

### **Article V**

The name and address of managing members/managers are:

Title: MGRM  
GONZALO TORRES-CADENA  
2121 PONCE DE LEON BLVD STE 240  
CORAL GABLES, FL. 33134

Title: MGRM  
LUIS HERNAN TORRES -CADENA  
2121 PONCE DE LEON BLVD STE 240  
CORAL GABLES, FL. 33134

### **Article VI**

The effective date for this Limited Liability Company shall be:

05/04/2006

Signature of member or an authorized representative of a member

Signature: FRANCISCO J. FERNANDEZ

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