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CORPORATION NAME(S) & DOCUMENT NUMBER(S), (if known):		
1. NEWLINK RESE	MENT NUMBER(S), (if known):  ARCH, LLC  (Document #)  (Document #)  (Document #)	
Corporation Name)	(Document #)	
(Corporation Name)	(Document #)	
4(Corporation Name)	(Document #)	
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NEW FILINGS  Profit Not for Profit Limited Liability Domestication	AMENDMENTS  Amendment Resignation of R.A., Officer/Director Change of Registered Agent Dissolution/Withdrawal	
Other	Merger Merger	
OTHER FILINGS	REGISTRATION/QUALIFICATION	
Annual Report Fictitious Name	Foreign Limited Partnership Reinstatement Trademark Other	
	Examiner's Initials	

### ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

#### ARTICLE I - NAME:

The name of the Limited Liability Company is: Newlink Research, LLC

#### **ARTICLE II - ADDRESS:**

The mailing address and street address of the principal office of the Limited Liability Company is:

201 Alhambra Circle, Suite 501 Coral Gables, Fl 33134

ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

Lopez, Levi & Associates, LC C/O Raimundo Lopez

Name

201 Alhambra Circle, Suite 501

Florida Street address (P.O. Box not acceptable)

Coral Gables, FI 33134

City, State, and Zip

Having been named as registered agent and to accept service of process for the above stated Limited Liability Company at the place designated in this certificate, I hereby accept the appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

Registered Agent's Signature

#### ARTICLE IV - Management (Check box if applicable.)

The Limited liability Company is to be managed by one manager or more managers and is, therefore, a manager-managed company.

Signature of a member or an authorized representative of a member.

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes An affirmation under the penalties of perjury that the facts stated herein are true.)

> Raimundo Lopez 201 Alhambra Circle, Suite 501 Coral Gables, Fl 33134