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From: Account Name : BUCHANAN INGERSOLL PROFESSIONAL CORPORATION
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TALLAHASSEE, FLORIDA

LIMITED LIABILITY COMPANY

JRA Racing LLC

Certificate of Status	1
Certified Copy	1
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J. BRYAN AUG 15 2005

ARTICLES OF ORGANIZATION

OF

JRA RACING, LLC

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These Articles of Organization of JRA RACING, LLC (the "Company") have been duly executed and are being filed by the undersigned authorized representative of the sole member to form a Florida limited liability company under the Florida Limited Liability Company Act (Florida Statutes Chapter 608) as follows:

ARTICLE I

NAME

The name of the limited liability company formed hereby is JRA RACING, LLC.

ARTICLE II

ADDRESS

The mailing address and street address of the principal office of the Company is 100 S.E. 2nd Street, 34th Floor, Miami, FL 33131.

ARTICLE III

REGISTERED AGENT AND REGISTERED OFFICE

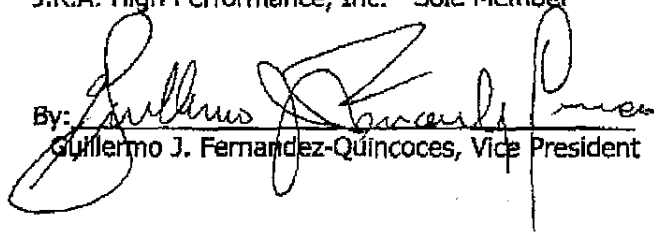
The name and the Florida street address of the registered agent and registered office of the Company is BIPC Corporate Registered Agents, Inc., 100 S.E. 2nd Street, 34th Floor, Miami, FL 33131.

**ARTICLE IV
MANAGEMENT**

The Company is to be managed by one member and is, therefore, a member-managed company.

IN WITNESS WHEREOF, the undersigned executed these Articles of Organization on the 10th day of August, 2005.

J.R.A. High Performance, Inc. - Sole Member

By: 
Guillermo J. Fernandez-Quincoces, Vice President

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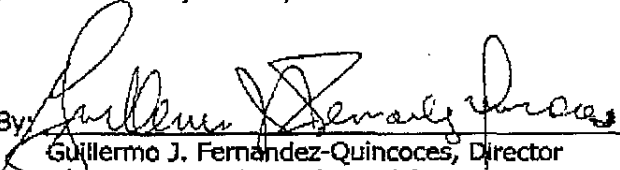
**CERTIFICATE OF DESIGNATION OF
REGISTERED AGENT AND REGISTERED OFFICE**

PURSUANT TO THE PROVISIONS OF SECTION 608.415 OF THE FLORIDA STATUTES, THE UNDERSIGNED LIMITED LIABILITY COMPANY SUBMITS THE FOLLOWING STATEMENT TO DESIGNATE A REGISTERED AGENT AND REGISTERED OFFICE IN THE STATE OF FLORIDA.

- (1) The name of the limited liability company is J.R.A. RACING, LLC.
- (2) The name of the Florida street address of the registered agent and office are:

BIPC Corporate Registered Agents, Inc.
100 S.E. 2nd Street, 34th Floor
Miami, FL 33131

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all the statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided in Chapter 608, F.S.

By: 
Guillermo J. Fernandez-Quincoces, Director
of BIPC Corporate Registered Agents, Inc.

Date: August 10th, 2005

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