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From:
Account Name : BLUMBERG/EXCELSIOR CORPORATE SERVICES, INC.
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LIMITED LIABILITY COMPANY
E&S ASSOCIATES, LLC

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**ARTICLES OF ORGANIZATION
FOR
FLORIDA LIMITED LIABILITY COMPANY**

ARTICLE I - NAME:

The name of the Limited Liability Company is:

E&S ASSOCIATES, LLC

ARTICLE II - ADDRESS:

The mailing address and street address of the principal office of the Limited Liability Company is: *14820 Dade Pine Avenue, Miami Lakes, Florida 33014*

ARTICLE III

- Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent is:

*Silvio Monrabal
14820 Dade Pine Avenue
Miami Lakes, Florida 33014*

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

Silvio Monrabal
Registered Agent's Signature
By: *Silvio Monrabal*

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*62 White Street, New York, N.Y. 10013
(212)431-5000*

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ARTICLE IV - Management (Check box if applicable.)

The Limited Liability Company is to be managed by one manager or more managers and is, therefore, a manager - managed company.

Silvio Monrabal
14820 Dad Pine Avenue
Miami Lakes, Florida 33014

x Silvio Monrabal

Silvio Monrabal
Signature of Managing Member
an authorized representative

In accordance with section 608.408 (3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

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New York, New York 10013
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