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ARTICLES OF AMENDMENT
TO
ARTICLES OF ORGANIZATION
OF

IC LATIN AMERICA, LLC

Document Number: L04000055988

(Present Name)

FIRST: The date of filing of the articles of Organization was 07/26/2004

SECOND: The following amendment(s) of the articles of Organization was/were adopted by the Limited Liability Company:

ARTICLE V: MEMBER(S)

The Member(s) of this Liability Company shall be:

- DDB Worldwide Colombia, S.A. 60.00%
- Andrea Arnau: 6.25%
- Rodrigo Bolivar: 6.25%
- Maria Alejandra Mora: 25.00%
- Claudia Jaramillo: 2.50%

Dated: January 2, 2009



Signature of a member or authorized representative of a member

Andrea Arnau

Typed or print name

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