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ARTICLES OF AMENDMENT TO ARTICLES OF ORGANIZATION OF IC LATIN AMERICA, LLC

SEP93 11 15 20

(Present Name)

FIRST: The date of filing of the articles of Organization was ______07/26/2004

SECOND: The following amendment(s) of the articles of Organization was/were adopted by the Limited Liability Company:

ARTICLE V: MEMBER(S)

The Member (s) of this Limited Liability Company shall be:

- DDB Worldwine Colombia, S.A.. 60%
- Andrea Arnau: 4.17%
- Rodrigo Bolivar Arcila: 4.17%
- Maria Alejandra Mora: 25%
- Claudia Jaramillo: 2.5%
- Paulo Andres Carvajal: 4.16%

Dated: August 19, 2005

Signature of a member or authorized representative of a member

Andrea Arnau

Typed or printed name