

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L04000055763
FILED 8:00 AM
July 28, 2004
Sec. Of State
tbrumbley

Article I

The name of the Limited Liability Company is:

INTERNATIONAL CONSULTING ENGINEERING ICE, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

100 N. BISCAYNE BLVD.
SUITE 2100
MIAMI, FL. 33132

The mailing address of the Limited Liability Company is:

100 N. BISCAYNE BLVD.
SUITE 2100
MIAMI, FL. 33132

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

THOMAS BAUR
100 NORTH BISCAYNE BLVD.
21ST FLOOR
MIAMI, FL. 33132

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: THOMAS BAUR

Article V

The name and address of managing members/managers are:

Title: MGRM
KURT SCHACHNER
ZUR HAENDE WANDER, TAUENZHENSTR. 9
BERLIN, GERMANY, BE. D-10789 DE

L04000055763
FILED 8:00 AM
July 28, 2004
Sec. Of State
tbrumbley

Article VI

The effective date for this Limited Liability Company shall be:

07/27/2004

Signature of member or an authorized representative of a member

Signature: THOMAS BAUR