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Florida Department of State
Division of Corporations
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To:

Division of Corporations
Fax Number : (850) 205-0383

From:

Account Name : A 1 A CORPORATE SERVICES, INC.
Account Number : I20010000247
Phone : (305) 674-3313
Fax Number : (305) 675-2811

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DIVISION OF CORPORATION

LIMITED LIABILITY COMPANY

ICM Center LLC

Certificate of Status	0
Certified Copy	0
Page Count	02
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ARTICLES OF ORGANIZATION FOR A FLORIDA LIMITED LIABILITY COMPANY

In compliance with Chapter 608, F.S.

ARTICLE I: NAME

The name of the Limited Liability Company is:

ICM Center LLC

ARTICLE II: Address

The mailing address and street address of the principal office of the Limited Liability Company is:

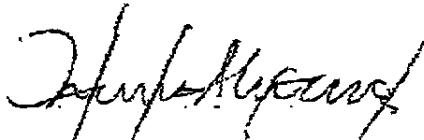
601 Brickie Key Drive Suite 604
Miami, FL 33133

ARTICLE III: REGISTERED AGENT, REGISTERED OFFICE & REGISTERED AGENT SIGNATURE

The name and the Florida street address of the registered agent are:

Nymia Thamara Cortes de Almeida
601 Brickie Key Drive Suite 604
Miami, FL 33133

Having been named as registered agent to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.



Registered Agent's Signature

ARTICLE IV: MANAGEMENT

The Limited Liability Company is to be managed by one or more members and is, therefore, a Member Managed Company.

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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ICM Center LLC

ARTICLE V: MEMBERS (optional)

MANAGING MEMBER:

Nymia Thamara Cortes de Almeida
Bosque de Ciruelos 190 Piso 4, col. Bosques de las lomas
Mexico , Distrito Federal 11700

MANAGING MEMBER:

Hermann Francisco Merino Westphal
Cascada 270, Col. Jardines del Pedregal
Mexico , Distrito Federal 01900


Signature of a member or an authorized representative of a member

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Nymia Thamara Cortes de Almeida

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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