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ACCOUNT NO.: 072100000032

REFERENCE: 686754

AUTHORIZATION:

COST LIMIT : \$ 125.00

ORDER DATE: May 26, 2004

ORDER TIME : 10:01 AM

ORDER NO. : 686754-005

CUSTOMER NO: 4301772

CUSTOMER: Ms. Norma Simmons

Pavia & Harcourt Llp

12th Floor

600 Madison Avenue New York, NY 10022

DOMESTIC FILING

NAME:

GLACIER FLORIDA, LLC

XX _ ARTICLES OF ORGANIZATION _

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

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CONTACT PERSON: Kimberly Moret - EXT. 2949

EXAMINER'S INITIALS:

ARTICLES OF ORGANIZATION

FOR

FLORIDA LIMITED LIABILITY COMPANY



ARTICLE I-Name:

The name of the Limited Liability Company is:

GLACIER FLORIDA, LLC

ARTICLE II - Address:

The mailing address and street address of the Limited Liability Company is:

22 River Terrace, #27H, New York, NY 10282

ARTICLE III – Registered Agent, Registered Office & Registered Agent's Signature:

Corporation Service Company 1201 Hays Street Tallahassee, FL 32301

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, Florida Statutes.

Corporation Service Company

Registered Agent's Signature

ARTICLE IV - Managers:

Title:

Name and Address:

MGR

Christopher Melton
22 River Terrace #27H
New York, NY 10282

MGR

Cynthia G. Fischer
c/o Pavia & Harcourt LLP
600 Madison Avenue
New York, NY 10022

In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

y: The M

anstopher Melton, Member