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DIVISION OF CORPORATIONS  
TALLAHASSEE, FLORIDA

J. BRYAN NOV 12 2003



1308 Delaware Avenue  
Wilmington, DE 19806

## WORLDWIDE INCORPORATORS LTD.

P: 302.655.4500  
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Toll Free: 800.455.8314

E: worldwideinc@dca.r  
W: worldwideinc.net

October 27, 2003

Florida Department of State  
Corporations Division  
Corporate Filings  
PO Box 6327  
Tallahassee, FL 32314

RE: UNIVERSAL SALES LLC  
UNIVERSAL IMPACT LLC  
ALLIANCE AGENCY LLC

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2003 NOV -3 AM 9:55  
DIVISION OF CORPORATIONS  
TALLAHASSEE, FLORIDA

Dear Sir or Madam,

Please find enclosed the proposed Articles of Organization for the above referenced LLCs. In addition, please find one check payable to the Florida Department of State in the amount of \$465 for the filings and certified copies. The additional check in the amount of \$30 is to order an apostille for Russia on each filed document.

Please return all documentation via regular mail:

Worldwide Incorporators Ltd.  
1308 Delaware Avenue  
Wilmington, DE 19806

Please contact me if you have any questions.

Regards,

  
Steven E. Catts  
Sales Manager

Enc.

TRANSMITTAL LETTER

To: Registration Section  
Division of Corporations

FILED  
2003 NOV -3 AM 9:55  
DIVISION OF CORPORATIONS  
TALLAHASSEE, FLORIDA

SUBJECT: **ALLIANCE AGENCY LLC**

The enclosed Articles of Organization and fee(s) are submitted for filing.

Please return all correspondence concerning this matter to the following:

Jennifer Toscano-Goetz

(Name of Person)

Worldwide Incorporators Ltd.

(Firm/Company)

1308 Delaware Avenue

(Address)

Wilmington, DE 19806

(City, State and Zip Code)

For the future information concerning this matter, please call:

Jennifer Toscano-Goetz

at (+1 302) 655 45 00

**STREET ADDRESS:**

Registration Section  
Division of Corporations  
409 E. Gaines Street  
Tallahassee, Florida 32399

**MAILING ADDRESS:**

Registration Section  
Division of Corporations  
P.O. Box 6327  
Tallahassee, Florida 32314

**ARTICLES OF ORGANIZATION  
OF  
ALLIANCE AGENCY LLC**

Florida Limited Liability Company  
Pursuant to the Section 608.407 of the Florida Statute

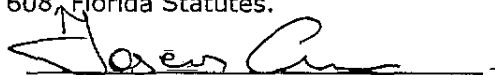
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TALLAHASSEE, FLORIDA

**First:** The name of the limited liability company is: ALLIANCE AGENCY LLC

**Second:** The mailing address and street address of the principal office of the Limited Liability Company is 1455 Tallevast Road, Suite #L8319, Sarasota, Florida 34243.

**Third:** The address of its registered office of the State of Florida is located at 1455 Tallevast Road, Suite #L8319, Sarasota, Florida 34243. The name of the registered agent at such address is Joseph Evans

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, Florida Statutes.

  
Registered Agent signature


**Fourth:** The initial member shall manage the LLC, and shall have authority to take all necessary and proper actions to conduct the business of the LLC. Anyone authorized by the initial member may take any authorized action on behalf of the LLC. The initial member may delegate the management of the LLC to Operating Manager with the full powers to operate and bind the undertaking subjected to the terms and conditions of the Operating Agreement. The initial single member to form the limited liability company shall be: **Coddan Secretary Service Limited, P.O. Box 674, Road Town, Tortola, British Virgin Islands.**

**Fifth:** The members of the limited liability company shall divide the equity of the undertaking in 1,000 units, to be called "shares", with each individual share having No Stated Par Value. Be it further noted that each share certificate shall state the total number of shares authorized and shall only be valid if signed by the Members and sealed with the company seal. Be it further noted that the Articles of Organization may be amendment from time to time.

**Sixth:** The limited liability company shall exist for the period of thirty (30) years from the date the Secretary of State issue these Articles of Organization.

**Seventh:** The name and mailing address of the person forming this limited liability company at the instruction of its Member is as follows: Joseph Evans, 1455 Tallevast Road, Suite #L8319, Sarasota, Florida 34243, USA.

IN WITNESS WHEREOF, the undersigned have executed this Articles of Organization of ALLIANCE AGENCY LLC this October 21, 2003.

  
Joseph Evans  
Authorized Person