

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L03000031825
FILED 8:00 AM
August 25, 2003
Sec. Of State

Article I

The name of the Limited Liability Company is:
LATIN AMERICAN CAPITAL ALLIANCE LLC

Article II

The street address of the principal office of the Limited Liability Company is:
600 BRICKELL AVENUE
206K
MIAMI, FL. US 33131

The mailing address of the Limited Liability Company is:
600 BRICKELL AVENUE
206K
MIAMI, FL. US 33131

Article III

The purpose for which this Limited Liability Company is organized is:
ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:
ROBERTO E PONCE
600 BRICKELL AVENUE
206K
MIAMI, FL. 33131

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: ROBERTO E. PONCE

Article V

The name and address of managing members/managers are:

Title: MGRM
PONCE-ROMAY & COMPANY LLC
600 BRICKELL AVENUE, SUITE 206K
MIAMI, FL. 33131 US

Title: MGRM
JOSE R GARCIA
600 BRICKELL AVENUE, SUITE 206K
MIAMI, FL. 33131

Title: MGRM
MANUEL H LORENZO
600 BRICKELL AVENUE, SUITE 206K
MIAMI, FL. 33131 US

Article VI

The effective date for this Limited Liability Company shall be:

08/25/2003

Signature of member or an authorized representative of a member

Signature: ROBERTO E. PONCE

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